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## For customers' happiness, We prepare for the future



### SK networks is:

### A trading company.

As the end of 2009, we have exported over USD 1.9 billion annually and have 64 global outlets.

### A company which develops natural resources.

We have secured 10 million tons of iron ore, 570,000 tons of copper and 33 million tons of coal.

### A company which sells mobile phones.

We sell over 10 million sets of mobile phones annually. As the end of 2009, the accumulated sales saw 80 million sets.

### A company which deals in petroleum.

We have sold 43 million barrels of oil annually with each Korean person using 0.9 of a barrel of our oil.

### A company which provides Total Car Service.

We have provided service for 2.28 million cars annually and 1 out of 10 cars in Korea uses our service.

### A fashion company.

We sold 4.4 million pieces of clothes annually, and 1 out of every 11 Koreans has purchased an item from our fashion lines.

### A wine fund company.

We have launched the first wine fund in Korea which manages one of the world's largest wine fund (KRW130 billion).

A global company which prepares for the future for the happiness of our customers based on the finest global talents through over 64 networks in 22 countries.

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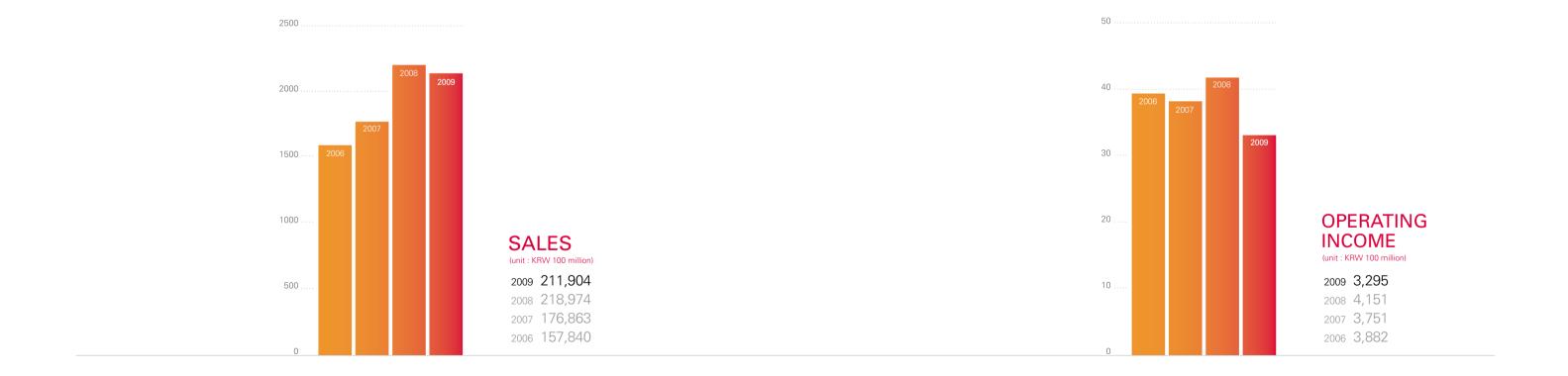




### FINANCIAL HIGHLIGHTS

By responding to the global economic crisis effectively, SK networks achieved KRW 21,190.4 billion in sales and 329.5 billion KRW in operating income.

Based on a stable financial structure, SK networks will turn its existing businesses into platform-based units to develop new growth engines, and accelerate globalization. With our solid presence in China, the efforts to realize Vision 2020 will drive our evolution into a leading global company.





### **CEO'S MESSAGE**

Greetings from the CEO

### Dear shareholders and customers,

In 2009, after weathering the global economic crisis with flying colors, SK networks achieved 21,190.4 billion KRW in sales and 329.5 billion KRW in operating income. In addition, by improving our financial structure, we were given a credit rating of AA-, which is the highest rating since our foundation. This proves SK networks has successfully overcome the global economic downturn and is ready for expansive growth in the future. This was made possible only through the support from our shareholders and customers, and the cooperation of all our dedicated employees.

### Global Management Achievement in 2009

In 2009, after the declaration putting in place the emergency management system to overcome the global economic crisis, SK networks started the survival plan and as a result, each company has performed even better than anticipated.

Despite the global economic downturn, our Global Business Company has exported 1.9 billion USD, secured 10 million tons of iron ore from CLM, prepared the foundation for green growth and bio-business through plantation business in Indonesia, increased global outposts to 64, and developed new businesses. There is no doubt in our minds that we are fast becoming a leading global business innovator.

In 2009 as well as 2008, the ICT Marketing Company, by quickly understanding customers' needs and ICT trends, has strengthened its position as Korea's premier cellular phone distributer with sales of more than 10 million cellular phones. The ICT Marketing Company is growing into a secure future marketing platform.

With over 3,600 gas stations around Korea, the Energy & Car Company is the undisputed leading service provider and is expanding its global reach by entering the Chinese market based on the experience and capability we have built on in Korea.

Utilizing highly-advanced global brand management with over 11 prestige brands, 577 customer channels and effective marketing strategies, the Prestige Marketing Company has achieved stable performances in fashion, wine, and prestige lifestyle land development. In doing so, we strive to create greater cultural and economic value by providing our customers with social success and bringing happiness.

### 2010 Management Principles

As the first year of Vision 2020, year 2010 is of greater importance than previous years. So we will set more aggressive strategies to see visible outcomes. To this end, the following directives are established as our 2010 management principles.

### First, The development of existing businesses into platforms

By enhancing the fundamental competitiveness of four existing businesses, we will develop structures that can easily and quickly respond to changes in the environment and generate new growth engines. In particular, in ICT distribution, the to-be model will be set up and fundamental competitiveness will be enhanced so that the ICT Marketing Company can take charge of ICT marketing for SK networks and create its own identity. Also, by spinning off separable businesses, we will increase flexibility in the business portfolio to actively cope with changes in the environment.

### Second, Active globalization

We will actively pursue business opportunities in the Chinese market and initiate solid projects. The first focus will be placed on the resource development platform, total car life and the consumer goods platform all which are highly related to motorization in China, and then our efforts will be expanded to other automobile-related markets. Also, we will develop non-China markets as well. Since business opportunities seem numerous in Indonesia, Vietnam and India, we will explore and test business opportunities in these countries in addition to China. After preparation for Southeast Asia is completed, we will expand our globalization efforts into Southwest Asia, Central Asia, Eastern Europe and Africa. And then, Korea, China and non-China will comprise SK networks' three axes.

### Third, Global M&A

To carry out our globalization strategy aggressively, as well as to position our offices in other countries, we will use global M&A to secure a significant portion of tangible assets in China. At the same time, we will buy Korean companies in other countries. With this inorganic growth, we will create visible achievements towards our complete globalization.

### Fourth, Synergy with Walker Hill

As Walker Hill became part of SK networks from this year; we will develop better business models and improve efficiency to improve synergy with the consumer goods platform business.

### Fifth, Strong management infrastructure to accelerate globalization

We will reorganize the China HQ systems so that they are able to make business and investment decisions independently The Indonesia HQ system will be restructured as well. Furthermore, the Speedmate BHQ, Customer Goods Platform BHQ, Ferro-Resources BHQ will be moved to China to capture motorization business opportunities in China. With this GHQ system, we will establish a localized and speedy management system.

### Sixth, The upgrade of our management culture for globalization

We have been expanding the corporate culture of happiness over the last year. We will strive to see that our corporate culture will take root firmly in overseas organizations and can be applied to any country in the world. We will build a corporate culture of happiness which enables any and all of our companies to run its business successfully. At the same time, we will create an SK networks' citizenship so that all employees can have a fair and equal workplace regardless of their location, nationality, and race. Through these efforts, we foresee sales of 22,600 billion KRW and an ordinary income of 250 billion KRW thus securing our profitability back to the rate we possessed before the economic crisis.

### For the happiness of customers, shareholders and society

Respected customers and shareholders!

Even during the global economic crisis, SK networks has proven its capability and as a result has gained new confidence. All executives and employees of SK networks promise you that we will set the pace and provide superior products and services in the world market.

I hope to see your continued support and encouragement in 2010 so that SK networks can continue to grow through the crisis and bring happiness to our shareholders, customers and society. We will reward our customers and shareholders by maximizing the value of our services and products.

Thank you.

Chang-Kyu Lee
CEO and President

### Overview of Vision 2020

### Strategy for Vision 2020

- 1. Development of Existing Businesses into Platforms
- 2. New Growth Platform
- 3. R&C and Infrastructure for Growth
- 4. Model Employee and Corporate Culture



# 

### It's time to start!

We will make the leap to be a true global company with the " $4+6+\alpha$ " business platform that balances all our business in Korea, China and Non-China.

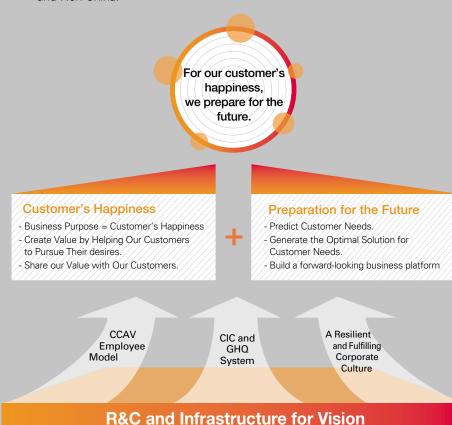


### Vision 2020

By developing a well-balanced "4+6+ $\alpha$ " business platform in Korea, China and Non-China, we will transform ourselves into a true global company which prepares for the future and brings happiness to our customers.

### To realize this

- ① We will set our goal to ensure our customers' happiness and create values to help our customers pursue their desires.
- ② We will predict customer needs and generate the optimal solution to establish a forward-looking business platform.
- ③ With aggressive globalization, we will achieve balanced growth in Korea, China and Non-China.





1

Strategy for Vision 2020

Development of Existing Businesses into Platforms

Greater

### **Customer Happiness!**

By enhancing the fundamental competitiveness of our existing businesses, we will strengthen our market leadership and upgrade our business models into solid platforms.



### **Development into a Business Platform**

**Trading Business** 

Development into a Business Organizer

Search for the optimal business opportunities with global outposts and enhance global intelligence for project sourcing (partnership)

**ICT Distribution Business** 

Development into a total ICT marketer

Provide various ICT devices and mobile solutions in areas other than cellular phones Advance the existing distribution networks and develop convergence-type distribution channels for the future

**Energy Marketing Business** 

Development into a market player by creating membership and driving customer value

Development into a market player by creating memberships and driving customer value Build on our membership by increasing customer loyalty Integrate numerous car-life products and services Maximize assets and values through the reformation network

**Prestige Business** 

Development into a new concept prestige life-style company

Secure products and services that save and earn customers money and provide superior services and products where these savings can be utilized. ① A Platform to gain money: Wealth management such as funds and land ② A Platform to spend money: Fashion and wine



2

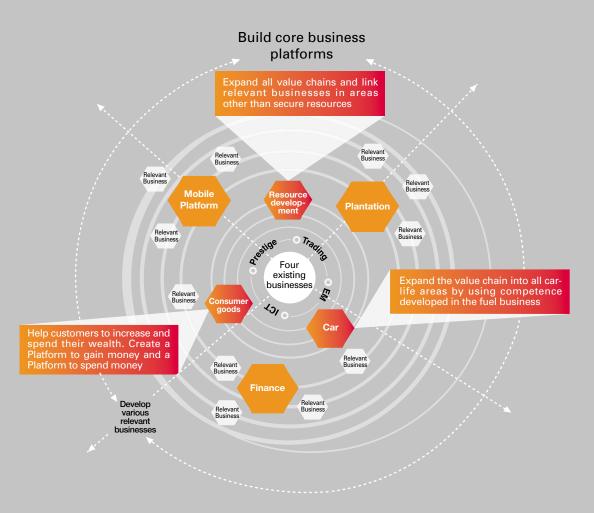
Strategy for Vision 2020 New Growth Platform

**Greater and Wider** 

### **Customer Happiness!**

The first focus will be placed on developing the business platforms for resources, consumer goods and car-life as they have a higher strategic priority. After which, we will test and realize additional platforms to complete the " $4+6+\alpha$ " growth axes.







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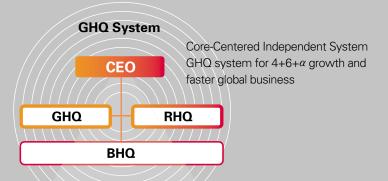
Strategy for Vision 2020

R&C and Infrastructure for Growth

Gaining speed to create

### **Customer Happiness!**

Based on a strategic point for globalization in China, we will build a localized business portfolio and an operation system to expand the global business and generate positive outcomes quickly.





1. Corporate-Wide Business Portfolio / Resource Control

2. The CMS (Corporate Management Service) is developed into the GHQ to move into the global core area.



1. Localized Independent Business L/H/C (Lead Help Check)
Developed into a CIC

2. Inorganic growth as an outpost for new global business



- 1. Self-reliant management by business
- 2. Move organizations to business core areas for inorganic growth
- Speedmate, Steel, Chemistry

### The China HQ,

- 1. This will be developed into an organization as effective as the GHQ in terms of size and system by 2020.
- For independent decision-making and business operation, optimal structures and workforce will be developed
- → Expansion of global executives



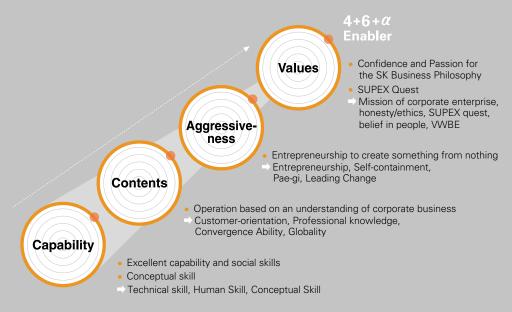
Strategy for Vision 2020
Employee Model and
Corporate Culture

**Advance** 

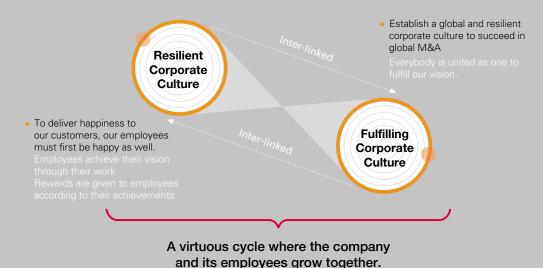
### **Customer Happiness!**

With the CCAV employee model, we will make all our employees " $4+6+\alpha$ " enablers to achieve our vision quickly and to build a resilient and fulfilling corporate culture where the company and its employees grow together.

### CCAV Employee Model ⇒ "4+6+α" Enabler



### Resilient and Fulfilling Corporate Culture → Source for Growth



### Overview of Vision 2020

### Strategy for Vision 2020

- 1. Development of Existing Businesses into Platforms
- 2. New Growth Platform
- 3. R&C and Infrastructure for Growth
- 4. Model Employee and Corporate Culture



## Vision 2020

### AT A GLANCE 2009

Vision 2020

We declared "Vision 2020" to pre-

pare for the future to fulfill our cus-

tomers' happiness. The basic pur-

pose of "Vision 2020" is to build

the "4+6+ $\alpha$ " business platform bal-

anced with Korea, China and Non-

China so that we can adequately

the groundwork to ensure our com-

pany success and stability in the

fast changing global marketplace.

Strategies for "Vision 2020" are:

first, to develop existing businesses

into platforms; second, to build new

growth platforms and complete the

"4+6+ $\alpha$ " growth axes by testing

and realizing additional platforms;

and third, to establish the business

portfolio and operation system

based in China. We aim to make

our employees " $4+6+\alpha$ " enablers

through the CCAV employee

model in order to create a resilient

and fulfilling corporate culture. With

these strategies, we will become a

leading global company with 63 tril-

lion KRW in sales and 1.5 trillion

KRW in income before taxes by

2020.

**Major Business Activities** 

Declaration of

Transfer of the Broadband Line Business

As the ICT market trend is moving toward the convergence of wire and wireless devices, we decided to transfer the broadband line business as a pre-emptive measure. With this move, we improved our financial stability and acquired the investment funds to take our business portfolio to the next level for increased corporate value. SK networks will keep working hard to secure and develop new growth engines.



AA-, Highest Credit Rating in Our History

In the corporate credit evaluation conducted by the National Information and Credit Evaluation, Inc. we received an AA- rating that is upgraded from the previous rating, A0, and this rating is the highest rating in our history. The rating, AA-, is the highest among all general trading companies in Korea, and proves our undisputed status in Korea.

The Acquisition of

Walker Hill

As we have acquired Walker Hill, we can make decisions quickly to improve, expand hotel facilities and start new businesses. By accelerating the further growth of Walker Hill, we can increase investment profitability. Also, by creating synergy effects with the consumer goods platforms, we will provide an upgraded lifestyle for prestige customers.



CCAV Employee Model

To achieve "Vision 2020" we established the CCAV employee model. The purpose of CCAV (Capability, Contents, Aggressiveness, Values) is to achieve our vision by implementing " $4+6+\alpha$ " with all employees working as one in order to build a resilient and fulfilling corporate culture where the company and its employees grow together.



Opening of the China and Indonesia HQs

To quickly carry out our globalization strategy and complete business locally, the RHQ (Regional Head Quarters) system was introduced and the China HQ and Indonesia HQ were newly established in October of 2009. Based on our achievements in China, the China HQ is designed to create synergy effects by integrating businesses carried out by each CIC and BHQ and will be leading, helping and checking on businesses closely. We will expand the business volume of China to be as large as that in Korea by 2020. Also, the Indonesia HQ is exploring the Indonesian market and supporting local entities as well as operating existing businesses such as resource development, plantation, mineral resources, and chemical and steel trading.



Investment in the Rubber

Plantation

In January 2009, we acquired an area of about 28,000 ha (half the size of Seoul) located in Kalimantan. in the southern part of Indonesia and have started the largest rubber plantation business which is a first as a Korean company. As of January 2010, we have planted over 70,000 rubber trees and will plant a total of seven million trees over the next four years. Rubber produced from one Indonesian farm accounts for 7% of the rubber that Korea imports to produce tires. As the demand for tires is skyrocketing in China and India as well as in Korea, the opportunity to create high profits exists.

Drastic Improvement in the Debt Ratio

In 2009, based on our stable business portfolio, we increased profits as well as sales and income by continuously strengthening our sales competence. With cash generated by improving profitability and the selling of stocks and companies, we paid off 1,355.4 billion KRW in loans in the last year to lower our debt ratio from 239% to 151%.



Highest Earning by
Shantou PS

Since Shantou PS, a producer of raw material for plastics and polystyrene became part of SK networks in 2007, it has grown drastically. Especially, from the early days of the merger, Shantou PS set a successful example of PMI (Post-Merger Integration), and survived the rapid-changing economic situation in 2008 to 2009 generating record high profits. This is very meaningful localization success story as we are carrying out China-centered globalization and localizing SKMS in our efforts to fulfill Vision 2020.



Launching the GHQ System

To carry out China-centered globalization strategies and finish business locally, RHQs (Regional Head Quarters) and BHQs (Business Head Quarters), the GHQ (Global Head Quarters) are introduced. In terms of resource acquisition and market expansion, RHQs around the world can make decisions reflecting regional conditions; we can accelerate globalization and have a positive impact on Korea's economy and companies.

### **BOARD OF DIRECTORS**

We create future value through transparent management.

We instill trust and confidence in our shareholders and our customers.

SK networks utilizes a transparent management system centering on the board of directors (BOD), and has already established advanced corporate governance by creating and operating a Secretariat to support the BOD. Furthermore, SK networks is also working to create greater solid future values through transparent management and is building a BOD-centered management system and maximizing investor profits. To this end, the company has employed a higher ratio of outside directors and has established several committees within the BOD to thoroughly review and check on the major business activities of the corporation.

Chang-kyu Lee
CEO and President



Young-ho Park
Chairman of BOD |
CEO and President, SK Corporation



Se-Dae Kim
Inside Director |
President of Prestige Marketing Company

### **Greater Transparency in Corporate Governance**

Boasting of the most advanced corporate governance in Korea, SK networks has set up various instruments within its system that allow the board of directors (BOD) to lead business management in order to obtain maximum profits for our shareholders. In addition, several committees exist within the BOD to perform a proper check and balance function against the CEO.

### **Greater Transparency in Accounting**

SK networks has laid the groundwork for transparent management by improving its internal control system after consulting with a top accounting firm in Korea over the last several months. It has also dramatically enhanced confidence from shareholders and financial institutions by actively complying with the regulations that require the company's CEO and CFO to certify its accounting data.

### **Auditing Functions Strengthened**

In order to provide a powerful control and check function and authority over the board of directors and the CEO, SK networks has installed an auditing committee composed only of outside directors and guarantees full independence of this committee.

### Ethical Management by Executives and Employees

SK networks has introduced an ethical management system to achieve not only a transparent management but to maximize shareholder profits. We are fostering a corporate culture that maximizes benefits for all members of society by fulfilling its responsibilities towards suppliers, customers and competitors. We are working to realize this culture through a specific code of ethics.



Young-chul Lee
Outside Director |
(former) Director at Yonhap News



Seung-hee Kwon
Outside Director |
CEO, Woori Accounting
Corporation



Byung-ju Chang
Outside Director |
Chairman of DAEWOOSKY
Institute



Chang-hyun Yun
Outside Director |
Professor, Business Management
Department of University of Seoul

### **BUSINESS OVERVIEW**

## For customers' happiness, We prepare for the future

### **ICT Marketing Company**

- ICT Distribution BHQ
- B2B Solution BHQ
- Mobile Platform BHQ

### Prestige Marketing Company

- Fashion BHQ
- Consumer Goods Platform BHQ
- Wine BHQ

China HQ/Indonesia HQ



### **Global Business Company**

- Resources Development BHQ
- Ferro-Resources BHQ
- Energy Trading BHQChemical BHQ
- Steal BHQ
- Plantation BHQ

### Energy & Car Company

- Energy Marketing BHQ
- Speedmate BHQ
- Special Products BHQ

### Walker Hill

- Sheraton Grand Walker Hill
- W Seoul Walker Hill
- Walker Hill Duty Free Shop
- Walker Hill External Business

### GHQ (Global Head Quarters)

- Corporate Culture DivisionI Group
- The Corporate Planning & Development Division Group
- Finance Divisional Group

### GLOBAL BUSINESS COMPANY

### A GLOBAL BUSINESS COMPANY

Based on our half century experience in global business, excellent global sourcing capability, superb information power, and strategic networking, the Global Business Company is hard at work trading in chemical, steel and energy products.

With 64 global outposts in 22 countries around the world, outstanding talent and regional experts are leading each business field. At the same time, we are expanding value chains for each product by building production sites in China, Europe and Australia to meet customers' needs and to strengthen our market presence by developing solid business platforms.

In addition, we are focusing on investment in coal, iron ore and other strategic resources; we have acquired 570,000 tons of copper and 10 million tons of iron ore. By entering the plantation business in Indonesia, we have also laid the groundwork for green growth and the bioindustry and are preparing to create synergy by combining our existing businesses.

Always seeking our customers' happiness, we will develop new businesses to advance those already in place and seek further growth by fulfilling our goal to become the leading global business innovator in the resource and industrial material sector.





### GLOBAL BUSINESS COMPANY





### Natural Resources Development BHQ

The natural resources development business is conducted by professional geologists, geologic engineers and traders in close cooperation with Korean government-owned corporations that share market information and successfully complete joint venture investments. As a result, SK networks is securing its position as a leader in the natural resources development business in Korea. For example, by investing in copper mines in China, we have secured 570,000 tons of copper for development in the copper refinery business. We are actively expanding our investments in overseas natural resource development by seeking out promising projects in Australia and Indonesia. In addition, we are promoting investment in the mining and refinery businesses in China and Kazakhstan for nonferrous metals such as lead, zinc and nickel. With a primary focus on securing core raw materials, we will make a balanced investment in exploration and production to build an efficient value chain and to secure the competence necessary to be a leading global player.

### Ferro-Resources BHQ

With global investment in iron mines and financing, we have secured highly-valuable ferro-resources. We are supplying iron ore to China through our own ocean networks and blending and processing steel products to meet major steel manufacturers' needs. Currently, we have 10-year or longer agreements with Australia and Canada for 10 million tons of iron ore and will secure 30 million tons of iron ore by 2020. We are expanding our business to become a virtual steel company with a value chain that covers all aspects of milling such as development, logistics, blending, trading, and pro-

### The Energy Trading BHQ

The energy trading business began in 1981 mainly in crude oil, petroleum products and coal and has since grown with the development of the energy industry in Korea. Currently we export petroleum products and import coal to and from Korea. In addition, we are trading the products internationally and securing markets and customers and are fast becoming professional traders in petroleum products. Our domestic and overseas networks include overseas incorporations and branch offices in major Asian countries and we are widening our business range through 'Win-Win' policies with our business partners. As a result, we have grown into a leading independent supplier in Asia through the export of Korean petroleum products and third-country trading mainly in Singapore, China, Vietnam and the Philippines, and are expanding our domain in the South Pacific in areas such as the Marshall and Solomon Islands.

### The Chemical BHQ

The main areas of our chemical business are the export, import, domestic sale and third-country trading of chemical products. The main items are aromatics like SM and BTX; synthetic resins such as PE, PP and PET; chemical fiber materials like MEG and PTA; Methanol and solvents; and material fertilizers such as phosphate ore. At the same time, to strengthen our position in the continuously-growing Chinese market, we have set up a business model which combines trading, domestic sales and production with the launching of Guwangzhou Sales in 2003. Shantou PS in 2006, and Ningbo PET in 2008. We will keep expanding our presence and strengthening networks in China to further develop chemical platforms that can provide service for customers quickly and effectively. We are playing the role of a global supply chain manager by leading the export and import of chemical products, domestic sales, and third-country trading and by establishing strategic partnerships with the world's major suppliers. So in these ways we are now equipped with the best products and services in the world and advanced abilities for global network management.

SM : Styrene Monomer

BTX : Benzene, Toluene, Xylene

PE : Poly Ethylene

PP : Poly Propylene

PET : Polyethylene Terephthalate

PTA : Purified Terephthalic Acid

### The Steel BHQ

SK networks is supplying the products of many steelmakers in both Korea and overseas to buyers globally. In Korea, we are dealing in the products of POSCO, Union Steel, Dongbu Steel, Hyundai Hysco, and others and we export steel products to countries not only in countries such as China, Malaysia, Vietnam and Taiwan, but also to nearly the entire globe including Australia, Europe, the Middle East and America. At the same time, we source the steel products not only from domestic mills but also from overseas manufacturers in Taiwan. India and China to gradually expand our domain to third-country trading. With the initiation of a steel processing and distributing company in New Zealand in 1992, we have established coil processing centers in China (Jangjiagang, Dongguan and Pinghu), Australia and Turkey to expand our ever growing value chain through overseas investment.

### Plantation BHQ

The plantation business is a new business area being promoted for our future growth. Businesses that show potential and expandability such as rubber, palm, jatropha and red algae are being promoted. Specifically, the rubber plantation business has been implemented in Indonesia from late 2009 after having received a license for forest development of 28,000 ha an area nearly half the size of Seoul. The economic value of rubber has been proven with the increase in the demand of tires mainly in newly developing countries such as China. and the gradual increase in consumer preference for functional rubber products. Also, we have completed the acquisition of the equity of a company which has a patent for the production of pulp using red algae, and are now operating a test bed to verify the possibility for commercialization with a plan to build a factory of pilot pulp. In the future, we will continue to secure ownership at our many overseas bases and capabilities for trading and distribution, and continue to work towards being a global major by concentrating on the fostering of our core businesses.



10 million tons
Secure 10 million tons of iron

ore for 6 million cars



### ICT MARKETING COMPANY

### The ICT MARKETING COMPANY

As the best mobile device distributer in Korea, we provide for our customers' happy digital life.

Through various online and offline points, the ICT Marketing Company provides devices, solutions and services to meet customer needs.

The ICT Marketing Company consists of the ICT Distribution BHQ in charge of distributing ICT devices centering on cellular phones, the B2B Solution BHQ for various devices and solutions suitable for B2B customers, and the Mobile Platform BHQ for platforms to provide smooth mobile service. Notably, as the core BHQ, the ICT Distribution BHQ has sold over 10 million cellular phones in 2009 through Korea's largest distribution networks and customer service points thus strengthening our position as Korea's no. 1 ICT distributor.

Not willing to stay in the comfort zone, we will expand our marketing platform to lead trends by understanding

market situations where online and offline sales become more active and more customers are looking for convergence products that combine devices with applications. We will develop our future marketing platform which will be competitive not only in the Korean market but also in the global market so the ICT Marketing Company is sure to enjoy a bright future.

Suk-Hwan Lee
President,
ICT Marketing Company



### ICT MARKETING COMPANY





### The ICT Distribution BHQ

From pagers in 1994 to today's 3G cellular phones, the ICT Distribution BHQ has grown alongside Korea's mobile market and is preparing for the future as Korea's no. 1 distributor. In the retail and wholesale sectors, we are delivering state of the art ICT devices through Korea's largest distribution networks and logistics infrastructures, and are making a contribution to our core competitiveness by win-win networks which create values in cooperation with the key players in the domestic and overseas markets.

### Wholesale

By supplying over 10 million cellular phones and other mobile devices such as smart phones and netbooks through 1200 retail outlets, we are established as Korea's largest mobile device distributor. In close cooperation with service providers, we offer financing and various consulting services so that retail outlets can have products on time and with full support. Our six distribution posts around Korea equipped with cutting-edge infrastructures and management systems enable us to deliver ICT devices quickly. Also, by continuing the sales logistics business such as 3PL, we are creating additional profit and contributing to the advancement of Korea's logistics industry. Further-more, the subsidiary company, SKNS is in charge of A/S that includes the entire wholesale network thus maximizing customer satisfaction.

### Retail

Through more than 1300 posts around Korea including over 500 shops under direct control, we collect general subscribers and sell mobile devices. Our qualified managers and highly-advanced management systems are providing the best in service and increasing customer satisfaction by establishing efficient human resource and shop management systems. We are eyeing for a convergence distributor by accepting subscribers not only in cellular phones but also in internet service, VoIP, IPTV and wire phones. At the same time, we apply what we learn from collecting and analyzing customers' needs on ICT products to retail and other businesses to be firmly positioned as a major player in the ICT market.

### Other areas

We are exporting mobile devices made by manufacturers in and out of Korea to Central and South America, and to Southeast Asia and are recycling used cellular phones for export. Also, we provide phone rental and roaming services for visitors to Korea and for Korean travelers to other countries



### B2B Solution BHQ

By expanding partnerships with international leading IT system companies such as HP and Cisco, SK networks has constructed a turnkey based solution supply system which enables one-stop shopping for IT infrastructure customers. We ensure the highest level of customer satisfaction through differentiated marketing support policies and total solutions such as multibrand, multi-item product lines, tailor-made customer services, and an intensive customer support network. In addition, we are developing and establishing mobile solutions for corporations that are looking for ways to improve productivity. We will continue to develop our planning and design competency to generate package deals which combine solutions related to hardware such as system units and mobile devices. We do all that we can to be the best marketing company with total B2B solution platforms for the ICT industry.

### The Mobile Platform BHQ

To bring happy convergence digital lives to customers, the Mobile Platform BHQ sources and organizes the content and solutions that customers want and delivers a full range of convenient wire/wireless platforms. Currently, we are providing mobile content, business messaging and 3G video phone services. In these ways, we are accumulating core competence related to the mobile business and sourcing content from over 80 business partners. We are providing mobile content for customers through service providers' networks and continue to expand service sectors and content ownerships. Based on corporate SMS (Short Message Service), we are diversifying our service into MMS (Multimedia Message Service) and other services. Meanwhile, we are exploring new services which meet ever-changing market trends such as Wi-Fi service and new connected devices that are leading the global business.



### **ENERGY & CAR COMPANY**

### AN ENERGY & CAR COMPANY

Based on our vision of being the company which creates an exciting and happy car-life culture for our customers, the Energy & Car Company is providing total car-life service through various customer channels (gas stations, repair shops, convenient stores and website).

Moreover, to keep our position as Korea' best company in the oil distribution market with our over 3600 gas stations around Korea and to maximize customer car-life value with the best in repair services, we are carrying out one-to-one marketing and turning gas stations into "happy auto stations". While there customers experience a variety of services including repair, cleaning, shopping, accessories, culture/leisure as well as simple refueling.

Based on the experience and competence built in the Korean market, the Energy & Car Company entered the Chinese market and is running 10 integrated petrol stations and 68 repair shops. With continued efforts to expand our presence in China, we are sure to become a truly global company.





### **ENERGY & CAR COMPANY**

### The Energy Marketing BHQ

As the leader of the petroleum products market in Korea, the Energy Marketing BHQ is strengthening its competitiveness through continuous improvement in service and quality and differentiated marketing. We are supplying gasoline, lamp oil and diesel to our customers through more than 3,600 gas stations, which comprises the largest energy network in Korea. In addition, we are expanding our global network by advancing into China in earnest with the integrated petrol station project in three Northeastern Provinces of China.



### **Energy Marketing Fuel** Distribution

The Energy Marketing BHQ is realizing the concept of 'Total Service' for gas stations one step ahead of the competition. This will broaden the scope of customer satisfaction and at the same time be a way to secure more competitive power in the 21st century. At SK gas stations, customers will be able to enjoy the harmonized Total Service offering every-

thing from car washes and repair to shopping and convenience facilities. We are now supplying gasoline, lamp oil, diesel, premium gasoline (Solux) and premium diesel (Solux Diesel) through more than 3.600 gas stations nationwide, taking 25% of the market share in retail.

We are making efforts to transform

into a Life-Station, and maximize cus-

tomer value by offering differentiated

services in a period of expensive oil prices. Currently we are operating 10 integrated petrol stations in China, and are putting spurs to the China business with an aim to open other integrated petrol stations. At SK gas stations, you can find 'enclean' which leads the competition in the quality of gasoline, lamp oil, diesel, etc. all produced by SK Energy at reasonable prices. You can come to know our "clean, quick and friendly gas stations" whenever you visit any of the more than 3.600 SK gas stations nationwide. The managers of our gas stations are voluntarily improving their quality in accordance with the regular service evaluation system conducted by the SK networks' Energy Marketing BHQ. Furthermore, we are realizing our brand of differentiated business management with "SK e-market.com," a B2B site for gas stations equipped with functions for the real time order of oil products. We offer marketing support, joint purchases, the provision of managerial information, and communication between the branch in charge and the manager of the gas station. There is also the "enclean bonus card" which pays our customers' patronage back by offering free insurance

### The Speedmate BHQ

Having started with light maintenance services, Speedmate is now expanding its scope to all customer Car-Life areas including emergency roadside service (ERS), automobile components, used-car sales and the rental car business. Also, we have integrated online, offline and mobile channels to enable customers to receive car-life services that provide unique communications and services whenever and wherever they want.



### Repair

Our mechanics focus on maintaining your car in peak condition with parts selected and proven by Speedmate. And we are taking the lead in the light maintenance service market by using authentic components, applying fixed charges and providing high quality service. Currently, we have over 700 networks around Korea and are running over 70 repair shops in Shanghai and Tianiin, China where we continue to expand.

### Used-Cars

In the used-car market, we have solidified our business domain by pro-

Starting from emergency services in 1996 and Korea's first onsite service in 2001, we are pursuing high quality service and customer satisfaction through systematic network management and aggressive investment in our systems. To dispatch service engineers quickly and reliably, we have established the LBS system which enables us to identify our customer's location and track service engineers in real time based on our integrated network management system that includes the Web and PDAs. Also, an automatic customer identification system and voice recognition system are employed to improve customer convenience. As the ERS quickly arrives at the accident site and provides accurate information to insurance partners, this helps insurance companies reduce losses and increases efficiency in providing insurance payments. In the future, we will expand to the B2C sector based on membership in the network.

### Car Rental

By providing a total service, we are realizing customer satisfaction so that our customers can rent cars at reasonable rates and with the most convenience. In the case of long-term rental services, every aspect of the car is covered including repair, maintenance, accident handling and insurance. We are providing highly-reliable maintenance and accident-response service through over 700 Speedmate locations and ERS networks. In 2010. we launched a membership-based, long-term rental product for customers where they can use the service with the utmost in economy. For

### Dealership

Covering all issues from luxury car consulting to complete follow-up service, Speedmate entered the imported-car market in 2001 and established the multi-brand sales system to expand customer choice. This enables customers to buy cars at reasonable prices and enjoy convenient services; we have seven dealerships in cooperation with Chrysler, Jeep, Dodge, Jaquar, Land Rover, Infiniti, and Nissan.

### The Special Product BHQ

Based on the expertise and knowhow accumulated over the years, the Special Product BHQ is providing the optimal solution for LPG, asphalt and lubricants and is exploring the global market with specialized solutions. To lead the future car-life culture, we are also pursuing the electric car and car-sharing businesses.

### I PG

With over 70 LPG stations around Korea, we are providing reliable guality LPG for customers at reasonable prices. To meet the needs of customers who drive LPG taxies or other vehicles, we are doing our best to deliver more value through various car-life contents such as repair and car components.

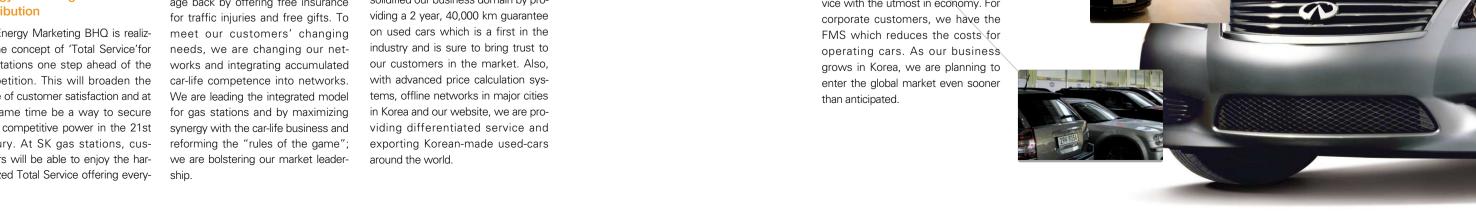
### Asphalt

We are providing asphalt produced by SK Energy all around Korea. Along with asphalt, we are expanding our domain and leading the market with highly-endurable PMA and are also exporting it to emerging markets such as Africa and in this way we are coming ever closer to our global customers.

### Lubricating Oil

All machines including cars, ships and industrial equipment need lubricating oil and premium lubricating oil can lengthen a machines' life and considerably improve operational efficiency. Based on our expertise in lubricating oil and machines, we are providing high quality products such as ZIC and SUPERMAR for our global customers in Singapore, China and Greece as well as those in Korea.

Since its launch in September 2009, Vixlam has been providing total golf solutions for golfers of all skill levels in Korea. Through our unique model where customers can access all services such as fitting, lessons and shopping, we are changing the golf business. At our Mok-dong shop, the largest shop in Korea and through Vixlam.com, online shopping mall, customers can find personalized solutions and choose from a wide variety of top brand name products.



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## PRESTIGE MARKETING COMPANY

### A PRESTIGE MARKETING COMPANY

The Prestige Marketing Company pursues a prestige lifestyle platform which provides wealth management that increases values for customers and offers a wide variety of consumer goods.

Based on highly-advanced global brand management competence including 11 prestige brands, 577 customer channels and marketing knowhow, the Prestige Marketing Company is operating fashion, wine, and land development businesses to provide better cultural and economic value to our customers.

Also, prestige customers in China can expect to see many opportunities thanks to our fast growth. We provide a wide variety of fashion products, wine and real estate and continue exploring business opportunities in emerging markets such as Vietnam and Indonesia to ensure our customers' success and happiness.



**Se-Dae Kim**President,
Prestige Marketing Company



### PRESTIGE MARKETING COMPANY

The Fashion BHQ

Beginning in 1990 with Korea's

finest school uniform brand,

SMART, and based on the brand

marketing and management com-

petence built over 20 years, the

Fashion BHQ is running a licensed-

brand business with Tommy Hilfiger

and DKNY, and is selling its own

unique brands with exciting designs

under the labels Obzee and O'2nd

worldwide and further expanding

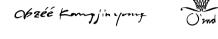
our portfolio of prestige brands.

Also, by successfully launching

O'2nd in China, we have laid the

stepping stones for our new role as

a global fashion company.





















### Obzee

Showcasing the latest in fashion, our luxury brand Obzee offers unique designs and a luxurious lifestyle by fusing a feminine sensibility with the style and excitement of New York chic.

### O'2nd

The 2nd line of Obzee, art, culture and fashion, O'2nd fills the concept of a brand as a kind of "Pop Boutique." Within one year after entering China, we reached a BEP and made the highest sales rate to date in a prestige shopping mall in Shanghai.

### Hanii Y

Launched in New York in 2004, Hanii Y presented new collections during the NY fashion week and is loved by many New Yorkers as a female contemporary brand with an uptown bohemian mood. We have shops in Korea, as well.

### **SMART**

Since its launch, as a high quality brand for students, we are maintaining the top position through continuous innovation.

### **Tommy Hilfiger**

As the premium global lifestyle brand, Tommy Hilfiger is a designer brand based on New York style and pursues the concept of "Classic American Cool." Tommy Hilfiger is a traditional casual brand that provides classic styles to the latest fashion trends

### DKNY

Created by one of the best designers in our time, Donna Karan, DKNY expresses the vibrant sprit and dynamic energy of New York and provides bridge lines with comfortable, practical and sensitive designs.

### Club Monaco

Based on a black and white concept, Club Monaco expresses the urban lifestyle of New York and provides casual products at reasonable prices.

### Elie Tahari

The collections of Elie Tahari who was selected as one of the best American designers alongside Donna Karan are well known for delicate details and timeless beauty.

### Replay

As an Italian premium denim brand that expresses Italian freedom as well as luxury and chic, Replay suggests the high-end casual style mixed with classic and trendy looks.



Starting in April 2005, the Consumer Goods Platform began to develop 460,000-pyeong land owned by SK networks including STrenue, a 36story high-end officetel, and SKView in Byeongjeom, and in so doing is creating a prestige housing culture in Korea. Also, based on the real estate development competence built through numerous projects in and out of Korea, we are developing premium residences, prestige resorts and prestige lifestyle buildings. In Shenyang and Dandong in China, we are expanding our presence to emerging markets such as Vietnam and Indonesia and are soon to be a top developer in Asia and a leader for our global customers' happiness.

### Yeouido S-Trenue

This is a premium officetel with seven floors underground and 36 floors above ground built (gross area: 12000 pyeong) on 868-pyeong of land. Renowned designers and architects are involved in this project and the three towers are built in bundles to express new concept environment-friendly areas (islandtype street park and 31 high parks). S-Trenue has become a new landmark in Yeouido. With complete business environments and customer-oriented housing services, S-Trenue is loved by high-end professionals.

### SK-View in Hwaseong and Byeongjeom

SK-View is the high-class brand apartment and a leader in the development of Dongtan by providing a new premium brand of housing culture. Composed of six buildings with two floors underground and 12 floors above ground, SK-View accommodates 228 households and provides new-style parks (Narakjangson, Green Wave, Cascade, Floor Wave, Wind, Hwaqye, Rooftop).

### **Shenyang Complex Terminal**

The Shenyang Complex Terminal in China is the first complex terminal built by a foreign developer in China (gross area: 22000 pyeong, floors: 24 and consists of bus terminals, shops and offices. This is a prime example of SK networks' global competence in China. The bus terminal will be completed and commissioned within the 2nd quarter of this year, and shops and offices will be finished in the 3rd quarter to contribute to the development of Shenyang.

### **Dandong Complex**

We are building a complex composed of four apartment buildings (25F, 28F, 30F) and one office buildings (15F) in Dandong, China. This complex will attract the high-end customers of China. A total of 386 residing places (office + apartment) and 20 shopping spaces will expand business coverage, contribute to the development of Dandong and realize global customer happiness.

### Wine BHQ

Since 2005, the Wine BHQ has been operating its business to provide economic and cultural value as well as one of the simple joys of life to our prestige customers. The Wine BHQ has its own office in London, the center of the world's fine wine market, and its own negotiators (wine dealer) in Bordeaux, France, the production site of topclass wine. By establishing direct and indirect networks with over 100 producers, negotiators and large merchants in the UK, we are running the 13 billion KRW worth wine fund based on outstanding sourcing and stock management competence. Putting more efforts on custody business (commissioning to purchase, keep and sell wine) and membership business, we are developing the wine business model where customers gain and spend money through the business of fine wines.

### S-Lesailo

S-Lesailo is created by combining "Les Ailes" (wings in French) and "HEUREUSES" (happiness in French) and is a new wellbeing and culture brand for successful elite.



### **WALKERHILL**

### Walker Hill

As an entertainment leader that creates value, we are operating the Sheraton Grand Walker Hill, W Seoul Walker Hill, Walker Hill Duty Free Shop and external businesses with the main focus of being a stopover hotel at the Incheon International Airport. We are going to great lengths to provide a true complex cultural space that satisfies every demand.

As well as developing unique services and training employees, we are fundamentally improving systems to enable our staff members to fully express their talent through a wide variety of leisure facilities and cultural programs. As a way to serve our society, "Sharing for Walker Hill's Happiness," is a program where 100 employees do volunteer work, and are actively protecting the environment. Also, we have year-around festivals and amenities such as the spring flower festival, the river park outdoor pool, the wine fair, and an ice rink.

In 2009, as we become part of SK networks, we are growing faster based on our synergy between business groups. By interlinking each business sector organically, Walker Hill will lead the hotel business in Korea and provide even more creative and essential services for our customers.



Yong-Jong Yoo President, Walker Hill



### WALKERHILL



### Sheraton Grand Walker Hill

Sheraton Grand Walker Hill With Mt. Acha and Han River in its background. Sheraton Grand Walker Hill is working hard to provide unique services and create greater customer value. There are 589 guest rooms, 11 restaurants and bars, cutting-edge convention centers, wedding hall, duty free shop, casino, and outdoor sport facilities. The Walker Hill Theater which provides highclass entertainment loved by both business travelers and general tourists. Also, we provide a foreigner-only casino, an outdoor pool, an ice rink, a special MD for VIP guests, and a duty free shop and other facilities for leisure and business.



### W Seoul Walker Hill

As a boutique-style hotel first opened in Asia by the global hotel group, Starwood, W Seoul Walker Hill is hailed as the top hotel by trend setters and their unique lifestyles. There are 253 guestrooms with stylish interiors, restaurants and bars designed by combining western and eastern cultures, a luxury spa for relaxation, and W's unique "Whatever and Wheneve" service. Also, the 150 seat Great Room which was opened in April 2007 creates an excellent business environment. Different from traditional hotels, we provide an urban sense, a unique design, and dramatic use of space and color for today's new lifestyles. W Seoul is recognized as one of the best places to stop in Seoul.

### Walker Hill Duty Free Shop

Over 190 luxury brands such as Rolex, Omega, Breguet, and Blanpain are found in the Walker Hill Duty Free Shop where you can enjoy shopping in comfort. In the Korean goods department, you can also buy Korean cosmetics and a large variety of traditional goods and souvenirs. If it is difficult to visit the shop, you can also shop at www.skdutyfree.com. In addition, we provide MD's shopping advice and chances to gain shopping points.

### External Business

The External Business BHQ is running the stopover hotel and nine restaurants at Incheon International Airport to provide tourists with Walker Hill's own knowhow on taste, style and service. In the stopover hotel, we have a total of 90 rooms with 72 standard rooms, 15 deluxe rooms, and 3 suites. As our restaurants, we have "Javeon," the Korean deluxe restaurant: "Haneul" which serves simple Korean foods; "Global Chow" with cuisine from around the world; and "Air Cafe" which offers fast meals for customers in their 20s or 30s. Also there are seven golf club houses including Sky72, Solmoro CC, Incheon Grand CC, Korea Golf & Art Village, and Yeoju Grand CC.



### **CHINA HQ**

### The CHINA HQ

In 1992, we stepped into the China market first among the SK groups and invested an accumulated total of 400 billion KRW (as of 2009) in trading chemical and steel products, expanding relevant value chains, developing natural resources and energy, strengthening the car-life business, and running the real-estate and fashion business. Based on our experience and achievements in China, we integrated businesses performed by each CIC and BHQ and launched the China HQ at the end of 2009 to create synergy effects by leading, helping and checking on the businesses in China. The China HQ will secure new growth opportunities from current China economic trends where greater resource consumption and the rise of the middle class, increased motorization will lead to increases in our car-life business, natural resource trading and consumer goods platforms. By 2020, the China HQ will grow as large as the existing SK networks to realize globalization centering on China. Also, by contributing to China's economy and society, we will take root as SK's best partner corporation in China.

### Car-life

With 10 integrated petrol stations in Shenyang and Dandong and 68 repair shops in Shanghai and Tianjin, we entered China as a car-life company and prepared our foundation for growth. By utilizing accelerated motorization in China, we will become the leader of the car-life market in China.

### Resources/Industrial Materials

With our acquired trading competence, we are trading industrial materials in chemical and steel sectors and will expand our market to processing, production, plantation and trading of other natural resources. By using the full value chain of products, we will maximize our profits.



### Consumer Goods Platform

Based on 11 prestige brands, 577 customer channels, differentiated marketing knowhow and advanced global brand management, we are operating fashion, wine, and real estate development businesses to bring happiness and success to customers in China. We successfully launched the brand, O'2nd by entering the top tier department store in Shanghai, and will expand our presence in China's fashion industry. Also, with experience built by our modernization of Dandong and bus terminal complex in Shenyang, we will focus on prestige lifestyle real estate development centering on Shanghai and Tianjin.



### **INDONESIA HQ**

### The INDONESIA HQ

To explore the market and to lead, aid and check up on business in Indonesia, (the leading economy in Southeast Asia), the Indonesia HQ was founded at the end of 2009. We are supporting local investment companies as well as operating resource development, plantation, and ore, chemical and steel trading businesses. To secure new growth engines, we are focusing on resource and plantation projects.

### The New Plantation

Through direct and indirect paths such as the expansion of new plantations and the construction of processing plants and logistic outposts, we will secure green resources such as palm oil and rubber so as to be a true global resource player. Also, by using R&C in the rubber plantation business, we will continue to make competitive and efficient investments.

### Palm oil

In addition to rubber, palm oil is produced from plants that grow only between 5 degrees northern and 5 degrees southern altitudes. Palm oil is used to produce the oleo chemical. As oil reserves are drying up fast, this may be the most competitive resource to produce bio-diesel fuel and its economic efficiency has been already proven. We will be putting more efforts in developing the bio-diesel business as a new growth engine.



### Resource Development

As an outpost to secure strategic resources for the future, we are focusing on investment n mines, joint operation with local mine owners, and logistics terminals to build the business platform for coal, nickel and iron ore.

### **Coal Trading**

As a way to secure strategic resources, the Indonesia HQ is exporting coal to China, India and other Southeastern Asian countries by sourcing coal and selecting reliable local partners. Especially, through continuous market study on mine operation system and distribution characteristics in Indonesia, we successfully expanded and stabilized the coal trading business within a short period of time.





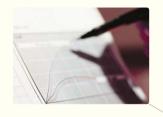
### **GHQ**

### GHQ (Global Head Quarters)

In 2009 SK networks introduced the GHQ (Global Head Quarters) system to become a global company. The GHQ is providing management service to enable SK networks to achieve Vision 2020 by turning itself into platform business structures and accelerating globalization. As a global company, we are striving to fully develop the GHQ with global competence and execution capability.

### Corporate Culture Divisional Group

Corporate Culture Division is maintaining and developing SKMS' core assets by integrating SKMS, people and brands, the Corporate Culture Division consists of the SKMS Division, the Global HR Division and the Corporate Communications Division. The SKMS Division is establishing a fulfilling corporate culture by supporting the CEO. The Global HR Division is building the Global One HR System to enable all employees around the world to create positive outcomes voluntarily and proactively. The Corporate Communications Division is improving corporate value through corporate PR activity, internal communications, and effective brand management.



### Corporate Planning & Development Divisional Group

The Corporate Planning & Development Divisional Group is in charge of establishing corporate strategies, optimizing resources aligned with strategies and implementing strategies. Specifically, we are founding the corporate governance system by managing the business portfolio to advance the business structure focusing on securing new growth engines through inorganic growth based on M&A in and out of Korea. In terms of management infrastructures, we are advancing investment review, investment follow-up management, and resource management and continue to establish performance analysis and monitoring systems to fulfill our goals. In addition, we are embodying the RHQ proliferation plant to accelerate China-centered globalization and the post-China era; building the IT infrastructure to integrate global shared service centers based on China for systematic accumulation of R&C; and leading, helping and checking each CIC to fulfill the corporate vision.

### Financial Divisional Group

The Financial Divisional Group manages finance, budget, legal affairs and risk management, and consists of the Global Finance Division and the Global Accounting Division. By providing management information fast and accurately, supplying funds efficiently, managing risks and supporting accounting, tax and legal affairs, the Financial Divisional Group strictly manages risks and improves shareholder value.





### **SOCIAL CONTRIBUTION ACTIVITIES**



Beyond race, political and social boundaries, we will continue to share happiness with the people of the world.







We will run first to anywhere our warm hands are needed.

We will be the first to help our neighbors in need.



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The Donation of School Uniforms | We donated Smart school uniforms worth 3,045 million KRW to the public servants' association. Since 2000, we have been donating Smart school uniforms to Mongolia, Laos, Kazakhstan, Vietnam, Iran and Bangladesh through the Korean Red Cross.

### Support for the Hope Elementary School in China

We have been supporting the Hope elementary school in China since December 2008. Once every two months, staff members visit the school to donate books and have birthday parties for children. In March 2009, we delivered 1000 books and had a plaque ceremony in the school library.

**Voluntary Service at Wooseongwon** | Employees from the Global Business Company visit Wooseongwon built for the handicapped to clean up the cafeteria and do farm work every 1st, 2nd and 3rd Thursdays.

Lunch and Laundry Service for Seniors Living Alone | The employees from the ICT Marketing Company in cooperation with the Yaksu Senior Welfare Center hand out lunch boxes and deliver laundry to seniors living alone every week.

### Delivery of Side Dishes to the Underprivileged |

Employees from the Energy & Car Company in cooperation with the Mokdong Welfare Center, deliver prepared foods to the underprivileged every week.

### 1 Company 1 Village Voluntary Service Activities

For the "one company one village movement", the GHQ made a sisterhood agreement with Eomso-ri Village, Seorak-myeon, Gapyeong-gun, Gyeonggi-do on May 15, 2008 and aids in the farm work of the villagers.

### Volunteer Work for the Senior Center in Shenyang

Every 2<sup>nd</sup> Saturday, SK networks China Investment LLC visits the senior center in Shenyang for volunteer work. After making a sisterhood agreement with the senior center in December 2006, SK networks China Investment LLC is providing a variety of support.

Volunteer Work with Subcontractors | On April 3, 2009, 25 employees including the CEO and 10 employees from subcontractors visited Namsanwon, the child rearing facility to donate presents, make buns, and repair walls.

Soup Kitchen | On June 5, 2009, 22 employees including the CEO visited the God's House church in Yonsan and provided free meals to the underprivileged. From 2007 to 2008, the Prestige Group joined the soup kitchen a total of 84 times (731 employees) to make donations and offer help.

**Briquette Sharing** | From late November to early December, we delivered briquettes to the underprivileged living in Chuncheon, and Daejeon.





### **FAIR TRADE**

We pursue the happiness of our customers and other concerned parties through our activities in the Compliance Program and through the exercise of 'Win-Win' management.



### 01 Introduction and execution

SK networks has been implementing the fair trade the Compliance Program since 2002 to prevent the possibility of violating general systems related to fair trade. Accordingly, the checklists for fair trade principles are distributed and training programs are given to all members. We are making every effort to prevent illegal activities by providing a clear code of conduct that establishes and spreads fair trade practices.

### 02 | Real activities through an exclusive department

The manager of the Compliance Program, who is the executive in charge of fair trade, and the exclusive organization for the Compliance Program, will check the performance of the fair trade Compliance Program with the persons in charge of the Compliance Program in each division and through the Council of Compliance Program for the systematic management of the risk factors that may occur such as the restriction of competition. These activities will lead the company and all departments to observe all relevant laws and practices.

### 03 | Operation according to the 7 main factors of CP

The fair trade Compliance Program is being operated on the basis of 7 main factors: top management's declaration of the will for the compliance program, appointment and operation of the staff in charge of the compliance program, production and distribution of the booklets on the program, program operation, the monitoring system, punishment for executives and employees who violate fair trade laws, and the document management system. In appreciation of our efforts to adhere to fair trade practices, the Fair Trade Commission gave an "A" grade to SK networks in the 2009 Compliance Program Evaluation.

### 04 | 'Win-Win' cooperation activities

After declaring the agreement for co-development and fair trade practices in 2008, we are making every effort to prevent unfair trade issues. As we provide financial support to our subcontractors through the co-development fund, the Fair Trade Commission gave us a "Satisfactory" grade in the 2009 Win-Win Agreement Evaluation.

### FINANCIAL STATEMENTS

In 2009, SK networks overcame the global economic crisis effectively and achieved better performances than expected. We will strive to build on the highly-profitable structure by continuously enhancing our business portfolio.

### **BALANCE SHEET**

INCOME STATEMENT

STATEMENT OF APPROPRIATION OF RETAINED EARNINGS

STATEMENT OF CASH FLOWS

### **BALANCE SHEET**

(Current) Year 57th : As of Dec. 31, 2009 (Prior) Year 56th : As of Dec. 31, 2008

			(unit : KRW)
Description	<b>2009</b> (Year 57)		<b>2008</b> (Year 56)
Assets			
I. Current Assets	3,072,343,247,329		2,711,600,481,654
(1) Quick Assets	2,158,951,646,710		1,811,701,082,054
Cash & Cash Equivalents	518,244,815,172	321,195,417,493	
Government Subsidies	-	(234,974,094)	
Short-term Financial Instruments	10,511,866,421	12,311,512,174	
Short-term Investment Securities	4,835,250	5,066,295,250	
Trade Receivables	1,368,858,859,522	1,125,806,022,522	
Allowance for Doubtful Accounts	(20,298,137,968)	(18,872,506,920)	
Short-term Loans	14,505,914,630	23,645,911,638	
Allowance for Doubtful Accounts	(18,333,340)	(103,258,808)	
Other Receivables	214,559,027,752	243,518,388,739	
Allowance for Doubtful Accounts	(640,831,184)	(929,681,472)	
Accrued Income Receivable	2,539,690,363	2,085,414,425	
Allowance for Doubtful Accounts	(1,187,373)	(1,295,905)	
Advance Payments	12,458,462,755	13,879,359,382	
Prepaid Expenses	10,378,734,009	31,555,790,424	
Income Tax Refund Receivables	-	2,109,440,242	
Current Portion of Deferred Income Tax Assets	25,449,787,824	45,382,226,517	
Other Quick Assets	2,398,142,877	5,287,020,447	
(2) Inventories	913,391,600,619		899,899,399,600
Merchandise	801,972,848,613	843,274,317,917	
Allowance for Valuation of Merchandise	(17,149,548,161)	(37,820,368,403)	
Finished Goods	31,592,008,038	28,201,115,559	
Allowance for Valuation of Finished Goods	(2,231,257,020)	(1,841,375,081)	
Work in Process	4,074,531,048	4,083,592,424	
Raw Materials	10,271,823,616	10,178,343,984	
Allowance for Valuation of Raw Materials	(1,209,811,068)	(1,866,169,799)	
Sub-materials	526,238,210	493,932,950	
Goods in Transit	73,874,562,182	24,885,662,025	
Unfinished Housing	376,297,308	6,725,911,937	
Finished Housing	5,056,904,728	-	
Land for Construction	6,237,003,125	23,584,436,087	
II, Non-Current Assets	4,638,041,879,880		5,270,888,987,966
(1) Investment Assets	1,009,898,451,374		1,666,733,412,302
Long-term Financial Instruments	1,179,705,134	1,231,109,124	
Long-term Investment Securities	81,670,682,840	425,504,649,323	
Investment Stocks under Equity Method	825,146,206,434	1,137,163,566,137	
Advances for Investment	7,728,679,611	5,367,728,607	
Long-term Loans	69,805,015,153	79,371,430,773	
Allowance for Doubtful Accounts	(465,640,681)	(2,655,483,397)	
Other Investment Assets	24,851,122,258	20,767,731,110	
Allowance for Doubtful Accounts	(17,319,375)	(17,319,375)	
(2) Tangible Assets	3,475,004,389,779	( / / = = / = = /	3,381,103,045,662
Land	2,611,820,059,541	2,192,762,211,400	
Buildings	677,892,630,500	323,879,812,767	
Accumulated Depreciation	(112,276,718,458)	(48,681,347,930)	
Accumulated Impairment Losses	(1,148,522,931)	(1,148,522,931)	
Structure	131,993,563,028	185,398,794,715	
Accumulated Depreciation	(24,951,333,114)	(33,686,917,284)	
Contribution in Aid of Construction		(1,711,141,900)	

### **BALANCE SHEET**

				(unit : KR)
Description		<b>2009</b> (Year 57)		<b>2008</b> (Year 5
Machinery & Equipment	109,977,432,568		1,171,512,175,675	
Accumulated Depreciation	(62,345,536,282)		(546,174,699,249)	
Contribution in Aid of Construction	-		(6,026,971,906)	
Vehicles & Transportation Equipment	47,802,364,673		16,930,865,777	
Accumulated Depreciation	(15,498,291,847)		(12,807,630,401)	
Tanks	20,707,331,848		21,022,875,424	
Accumulated Depreciation	(7,352,144,399)		(6,712,371,019)	
Other Tangible Assets	226,978,022,821		159,083,034,326	
Accumulated Depreciation	(156,085,419,115)		(105,665,480,595)	
Accumulated Impairment Losses	-		(1,765,509,167)	
Government Subsidies	-		(141,795,559)	
Construction in Progress	27,490,950,946		75,035,663,519	
(3) Intangible Assets		(42,127,637,994)		21,670,305,0
Goodwill	21,781,325,526		29,567,666,868	
Negative Goodwill	(83,479,475,020)		(24,891,913,925)	
Patents - Industrial	97,055,327		24,905,549	
Development Costs	18,558,561,081		16,181,620,835	
Government Subsidies	(21,400,000)		(63,783,210)	
Other Intangible Assets	936,295,092		851,808,967	
(4) Other Non-Current Assets	000,200,002	195,266,676,721	001,000,007	201,382,224,9
Deposits Paid	194,405,364,252	100,200,010,121	199,580,749,198	201,002,224,0
Other Non-Current Assets	2,432,857,948		2,989,453,076	
Allowance for Doubtful Accounts	(1,571,545,479)		(1,071,733,506)	
Present Value Discount	(1,571,545,478)			
TOTAL ASSETS	-	7,710,385,127,209	(116,243,850)	7,982,489,469,6
iabilities  I. Current Liabilities		3,484,900,161,050		2 661 001 029 0
Trade Payables	2 241 027 204 020	3,464,900,101,000	2 225 115 622 040	3,661,991,028,9
Short-term Borrowings	2,341,037,284,839		2,225,115,623,948	
<u> </u>	251,637,933,659		1,052,567,868,472	
Non-Trade Payables	158,622,254,467		175,662,296,867	
Advance Receipts	51,011,849,158		21,544,223,262	
Unearned Revenues	4,007,603,398		4,975,311	
Deposit Received	22,673,714,360		5,962,598,897	
Accrued Expenses	42,987,863,739		33,416,512,921	
Discourage and the second of t			-	
Unpaid Tax	215,295,964,959			
Current portion of Long-term Liabilities	303,000,000,000		-	
Current portion of Long-term Liabilities Discount on Bonds Payable	303,000,000,000 (292,716,996)		-	
Current portion of Long-term Liabilities Discount on Bonds Payable Current portion of Long-term Liabilities	303,000,000,000		- - 147,716,929,297	
Current portion of Long-term Liabilities  Discount on Bonds Payable  Current portion of Long-term Liabilities  I. Non-Current Liabilities	303,000,000,000 (292,716,996) 94,918,409,467	1,154,209,550,165		1,965,111,061,1
Current portion of Long-term Liabilities  Discount on Bonds Payable  Current portion of Long-term Liabilities  I. Non-Current Liabilities  Bonds Payable	303,000,000,000 (292,716,996) 94,918,409,467 254,000,000,000	1,154,209,550,165	155,000,000,000	1,965,111,061,1
Current portion of Long-term Liabilities Discount on Bonds Payable Current portion of Long-term Liabilities I. Non-Current Liabilities Bonds Payable Discount on Bonds Payable	303,000,000,000 (292,716,996) 94,918,409,467 254,000,000,000 (1,170,068,080)	1,154,209,550,165	155,000,000,000 (571,033,416)	1,965,111,061,1
Current portion of Long-term Liabilities Discount on Bonds Payable Current portion of Long-term Liabilities I. Non-Current Liabilities Bonds Payable Discount on Bonds Payable Long-term Borrowings	303,000,000,000 (292,716,996) 94,918,409,467 254,000,000,000 (1,170,068,080) 560,178,269,417	1,154,209,550,165	155,000,000,000 (571,033,416) 1,470,932,358,541	1,965,111,061,1
Current portion of Long-term Liabilities Discount on Bonds Payable Current portion of Long-term Liabilities I. Non-Current Liabilities Bonds Payable Discount on Bonds Payable Long-term Borrowings Deposits Received	303,000,000,000 (292,716,996) 94,918,409,467 254,000,000,000 (1,170,068,080) 560,178,269,417 122,676,795,449	1,154,209,550,165	155,000,000,000 (571,033,416) 1,470,932,358,541 38,705,300,389	1,965,111,061,1
Current portion of Long-term Liabilities Discount on Bonds Payable Current portion of Long-term Liabilities I. Non-Current Liabilities Bonds Payable Discount on Bonds Payable Long-term Borrowings Deposits Received Allowance for Severance & Retirement Benefits	303,000,000,000 (292,716,996) 94,918,409,467 254,000,000,000 (1,170,068,080) 560,178,269,417	1,154,209,550,165	155,000,000,000 (571,033,416) 1,470,932,358,541 38,705,300,389 87,356,679,746	1,965,111,061,1
Current portion of Long-term Liabilities Discount on Bonds Payable Current portion of Long-term Liabilities I. Non-Current Liabilities Bonds Payable Discount on Bonds Payable Long-term Borrowings Deposits Received Allowance for Severance & Retirement Benefits Deposits for Severance Benefits	303,000,000,000 (292,716,996) 94,918,409,467 254,000,000,000 (1,170,068,080) 560,178,269,417 122,676,795,449 41,780,366,562 (29,770,761,267)	1,154,209,550,165	155,000,000,000 (571,033,416) 1,470,932,358,541 38,705,300,389	1,965,111,061,1
Current portion of Long-term Liabilities Discount on Bonds Payable Current portion of Long-term Liabilities I. Non-Current Liabilities Bonds Payable Discount on Bonds Payable Long-term Borrowings Deposits Received Allowance for Severance & Retirement Benefits Deposits for Severance Benefits Contribution to National Pension Plan	303,000,000,000 (292,716,996) 94,918,409,467 254,000,000,000 (1,170,068,080) 560,178,269,417 122,676,795,449 41,780,366,562	1,154,209,550,165	155,000,000,000 (571,033,416) 1,470,932,358,541 38,705,300,389 87,356,679,746	1,965,111,061,1
Current portion of Long-term Liabilities Discount on Bonds Payable Current portion of Long-term Liabilities I. Non-Current Liabilities Bonds Payable Discount on Bonds Payable Long-term Borrowings Deposits Received Allowance for Severance & Retirement Benefits Deposits for Severance Benefits Contribution to National Pension Plan Other Allowance	303,000,000,000 (292,716,996) 94,918,409,467 254,000,000,000 (1,170,068,080) 560,178,269,417 122,676,795,449 41,780,366,562 (29,770,761,267)	1,154,209,550,165	155,000,000,000 (571,033,416) 1,470,932,358,541 38,705,300,389 87,356,679,746 (48,609,177,985)	1,965,111,061,1
Current portion of Long-term Liabilities Discount on Bonds Payable Current portion of Long-term Liabilities I. Non-Current Liabilities Bonds Payable Discount on Bonds Payable Long-term Borrowings Deposits Received Allowance for Severance & Retirement Benefits Deposits for Severance Benefits Contribution to National Pension Plan	303,000,000,000 (292,716,996) 94,918,409,467 254,000,000,000 (1,170,068,080) 560,178,269,417 122,676,795,449 41,780,366,562 (29,770,761,267) (277,321,460)	1,154,209,550,165	155,000,000,000 (571,033,416) 1,470,932,358,541 38,705,300,389 87,356,679,746 (48,609,177,985) (769,097,740)	1,965,111,061,1

Description		<b>2009</b> (Year 57)		<b>2008</b> (Year 56)
Shareholders' Equity				
I. Capital Stock		648,653,775,000		635,676,652,500
Common Stock	620,469,117,500		607,491,995,000	
Preferred Stock	284,120,000		284,120,000	
Redeemable Preferred Stock	27,900,537,500		27,900,537,500	
II. Capital Surplus		895,647,466,304		93,853,659,382
Paid-in Capital in Excess of Par Value	89,053,406,254		93,463,920,998	
Consideration for Stock Warrant	389,738,384		389,738,384	
Other Capital Surplus	806,204,321,666		-	
III. Capital Adjustments		(25,000,000)		(59,891,324,832)
Treasury Stock	-		(59,866,324,832)	
Stock Warrants	(25,000,000)		(25,000,000)	
IV. Accumulated Other Inclusive Gain (Loss)		1,008,370,934,067		1,211,087,266,706
Gain on Valuation of Long-Term Investment Securities	-		108,874,124,838	
Capital Change under Equity Method	129,864,623,935		227,801,954,594	
Negative Capital Change under Equity Method	(2,885,806,563)		(2,107,129,034)	
Gain on Revaluation of Land	881,501,833,232		876,518,316,308	
Gain on Valuation of Financial Derivatives	58,406,488		-	
Loss on Valuation of Financial Derivatives	(168,123,025)		-	
V. Retained Earnings		518,628,240,623		474,661,125,742
Legal Reserve	2,406,828,940		-	
Voluntary Reserve	80,616,578,186		80,616,578,186	
Unappropriated Retained Earnings	435,604,833,497		394,044,547,556	
TOTAL SHAREHOLDERS' EQUITY		3,071,275,415,994		2,355,387,379,498
TOTAL LIABILITIES & SHAREHOLDERS' EQUITY		7,710,385,127,209		7,982,489,469,620

### **INCOME STATEMENT**

(Current) Year 57th : For the Year Ended Dec. 31, 2009 (Prior) Year 56th : For the Year Ended Dec. 31, 2008

				(unit : KRW)
Description	<b>2009</b> (Year 57)		<b>2008</b> (Year 5	
I . Sales		21,190,407,487,003		21,897,444,114,737
Instruments Sales	15,254,668,001,080		16,029,509,607,087	
Instruments Exports	4,579,079,900,042		4,512,298,933,883	
Goods Sales	107,751,506,322		87,488,088,458	
Goods Exports	85,126,723,041		79,735,143,361	
Other Sales	1,173,595,128,614		1,193,763,173,397	
Other Exports	2,624,070,475		5,221,853,933	
Discount Sales	-12,437,842,571		-10,572,685,382	
II. Cost of Sales		19,663,985,145,030		20,327,463,884,697
(1) Cost of Instruments Sales	19,130,650,131,738		19,798,753,392,426	
Beginning Inventory Of Instruments	805,453,949,514		610,637,453,522	
Cost Of Instruments Purchased During The Year	19,157,133,707,785		20,059,051,741,135	
Transferred from Other Accounts	41,084,702,361		3,998,100,432	

### **INCOME STATEMENT**

				(unit : KRW
Description		<b>2009</b> (Year 57)		<b>2008</b> (Year 56
Total	20,003,672,359,660		20,673,687,295,089	
Transfer to Other Accounts	-88,198,927,470		-69,479,953,149	
Ending Inventory Of Instruments	-784,823,300,452		-805,453,949,514	
(2) Cost of Goods Sales	128,610,601,774		117,343,758,482	
Beginning Inventory Of Goods	26,359,740,478		7,817,787,774	
Cost Of Goods Manufactured During The Year	133,468,758,614		134,292,261,127	
Transferred from Other Accounts	84,041,332		2,551,960,201	
Total	159,912,540,424		144,662,009,102	
Transfer to Other Accounts	-1,941,187,632		-958,510,142	
Ending Inventory Of Goods	-29,360,751,018		-26,359,740,478	
(3) Cost of Others Sales	404,724,411,518		411,366,733,789	
II. Gross Profit	,,	1,526,422,341,973	,,	1,569,980,230,04
V. Selling & General Administrative Expenses		1,196,925,588,508		1,154,893,712,01
Salaries	136,495,166,574	1,130,323,300,300	148,989,482,972	1,104,000,712,01
Severance & Retirement Benefits	40,421,854,415		18,970,875,840	
Employee Benefits				
<u> </u>	22,743,719,647		25,188,486,453	
Travel Expenses	5,767,020,801		8,450,370,100	
Communication Expenses	5,782,653,258		6,010,745,146	
Utility Expenses	13,331,663,944		11,101,027,529	
Taxes and Dues	19,845,414,784		26,867,070,247	
Rental Expenses	69,643,064,694		70,060,536,801	
Charge for Communication Lines	919,229,456		-	
Depreciation Expenses	49,103,732,868		43,378,852,106	
Amortization Expenses on Intangible Assets	11,999,337,774		8,968,789,433	
Repairs Expenses	4,074,959,801		4,965,361,915	
Vehicle Expenses	7,119,100,012		12,270,163,076	
Insurance Premium	10,162,690,068		8,472,511,939	
Entertainment Expenses	3,593,097,337		5,150,455,006	
Conference Expenses	1,762,019,590		2,547,135,189	
Transportation & Warehousing Expenses	74,066,215,535		76,720,209,178	
Office Suppliers Expenses	5,562,565,804		7,597,551,914	
Books & Subscriptions	596,753,613		749,934,590	
Training Expenses	6,457,530,491		9,186,516,541	
Service Fees	642,588,477,686		579,019,783,468	
Samples Expenses	1,496,588,151		1,565,330,424	
Advertising Expenses	41,173,267,137		63,719,310,904	
Management Expenses of Overseas Branches	16,662,160,591		14,401,272,203	
Trade Bad Debts	4,983,753,947			
Miscellaneous Expenses	573,550,530		541,939,038	
V. Operating Income	373,030,330	329,496,753,465	341,030,000	415,086,518,02
/I.Non-Operating Income		629,583,509,450		1,008,359,939,29
Interest Revenues	22 026 000 406	023,303,303,430	10 517 070 510	1,000,339,939,23
	22,826,009,486		19,517,073,513	
Gain on Foreign Currency Transaction	466,491,825,973		779,345,935,703	
Gain on Foreign Currency Translation	26,284,088,905		51,204,108,228	
Dividends Income	2,154,748,166		957,002,722	
Gain on Sale of Short-Term Investment Securities	4,197,950		6,048,000	
Reversal of Allowance for Doubtful Accounts	-		1,600,223,330	
Gain on Valuation under Equity Method	35,672,751,282		9,348,960,431	
Gain on Sale of Investment Assets	35,137,771,835		26,581,963,969	
Reversal of Investment Assets Write-Offs	1,277,090,280		-	
Gain on Sale of Tangible Assets	8,670,952,072		14,381,676,508	
Gain on Sale of Intangible Assets	27,034,008		-	
Reversal of Negative Goodwill	1,153,293,300		1,153,293,300	
Gain on Valuation of Derivatives	7,686,062,734		83,734,559,711	
Gain on Disposal of Inventories			21,002,124	

### **INCOME STATEMENT**

				(unit : KRW)
Description		<b>2009</b> (Year 57)	<b>2008</b> (Year 56	
Other Non-Operating Revenues	22,197,683,459		20,508,091,753	
VII. Non-Operating Expenses		895,551,234,950		1,289,313,415,816
Interest Expenses	161,293,217,996		146,838,106,864	
Loss on Foreign Currency Transaction	442,262,843,784		838,491,862,926	
Loss on Foreign Currency Translation	13,930,720,892		95,169,990,921	
Loss on Sale of Short-Term Investment Securities	3,946,031		28,656,862	
Loss on Sale of Trade Receivables	29,159,265,266		37,249,957,287	
Other Bad Debts	996,975,549		3,529,829,377	
Loss on Inventory Obsolescence	458,784,090		271,526,817	
Loss on Impairment of Long-Term Investment Securities	6,597,500,000		137,500,000	
Impairment Losses on Other Investment Assets	-		7,081,158,000	
Impairment Losses on Tangible Assets	-		26,587,891,701	
Impairment Losses on Intangible Assets	7,375,683,805		164,065,964	
Loss on Valuation under Equity Method	124,542,670,526		91,776,129,776	
Loss on Impairment of Investment Stocks under Equity Method	-		5,947,271,463	
Loss on Sale of Tangible Assets	6,724,516,002		6,010,260,128	
Loss on Retirement of Tangible Assets	37,016,039,265		329,202,163	
Loss on Sale of Investment Assets	8,672,372,017		-	
Loss on Sale of Intangible Assets	129,616,818		3,003	
Loss on Bond Redemption	-		111,596,301	
Donations	9,606,734,239		7,978,215,268	
Loss on Valuation of Financial Derivatives	27,948,251,016		9,636,260,207	
Other Non-Operating Expenses	18,832,097,654		11,973,930,788	
VIII, Income before Income Tax Expenses		63,529,027,965		134,133,041,504
IX, Income Tax Expenses		13,044,768,580		41,557,762,614
X. Net Income		50,484,259,385		92,575,278,890
XI, Gain per Share				
Earnings per Share	210		385	
Diluted Earnings per Share	210		385	

### STATEMENTS OF APPROPRIATION OF RETAINED EARNINGS

(Current) Year 57th: For the Year Ended Dec. 31, 2009 / Date of Appropriations: Mar. 12, 2010 (Prior) Year 56th: For the Year Ended Dec. 31, 2008 / Date of Appropriations: Mar. 13, 2009

				(unit : KRW)
Description		<b>2009</b> (Year 57)		<b>2008</b> (Year 56)
I . Retained Earnings before Appropriations		435,604,833,497		394,044,547,556
Retained Earnings before Appropriations from Prior Year	367,569,429,216		590,559,147,502	
Capital Redemption of Redeemable Preferred Stock	-		-	
Change in Retained Earnings under Equity Method	17,551,144,896		288,188,250,000	
Net Income	50,484,259,385		-	
II. Appropriation of Retained Earnings		34,144,550,083		26,475,118,340
Profit Reserve	3,104,050,008		2,406,828,940	
Dividends	31,040,500,075		24,068,289,400	
Cash Dividends [Dividend per stockrate] : Common stock : (Current) Year 125 won(5%) (Prior) Year 100 won(4%) Preferred stock : (Current) Year 150 won(6%) (Prior) Year 125 won(5%))	31,040,500,075		24,068,289,400	
III. Unappropriated Retained Earnings Carried over to Subsequent Year		401,460,283,414		367,569,429,216

### STATEMENT OF CASH FLOWS

(Current) Year 57th : For the Year Ended Dec. 31, 2009 (Prior) Year 56th : For the Year Ended Dec. 31, 2008

			(unit : KRV	
Description	<b>2009</b> (Year 57	7)	<b>2008</b> (Year 5	
Cash Flows from Operating Activities	234,320,940,62	25	376,142,670,13	
1. Net Income	50,484,259,385	92,575,278,890		
Addition of Expenses without Cash Outflows	484,143,731,526	511,849,183,364		
Severance Benefits	40,421,854,415	18,970,875,840		
Depreciation Expenses	159,736,210,075	176,281,715,628		
Trade Bad Debts	4,983,753,947	-		
Amortization Expenses on Intangible Assets	11,999,337,774	8,968,789,433		
Advertising Expenses (Loss on Other Allowance)	3,113,176,543	1,510,239,090		
Amortization of Bond Discounts (Interest Expenses)	333,057,495	318,237,675		
Donations	-	1,438,580,000		
Other Bad Debts	996,975,549	3,529,829,377		
Loss on Sale of Trade Receivables	29,159,265,266	37,249,957,287		
Loss on Sale of Short-term investment Securities	3,946,031	28,656,862		
Loss on Valuation of Inventories	-	29,856,319,804		
Loss on Inventory Obsolescence	458,784,090	446,400,404		
Loss on Foreign Currency Translation	13,930,720,892	95,104,503,465		
Loss on Valuation under Equity Method	124,542,670,526	91,776,129,776		
Loss on Impairment of Investment Stocks under Equity Method	-	5,947,271,463		
Loss on Impairment of Long-Term Investment Securities	6,597,500,000	137,500,000		
Impairment Losses on Other Investment Assets	-	7,081,158,000		
Impairment Losses on Tangible Assets	-	26,587,891,701		
Loss on Retirement of Tangible Assets	37,016,039,265	329,202,163		
Loss on Sale of Tangible Assets	6,724,516,002	6,010,260,128		
Impairment Losses on Intangible Assets	7,375,683,805	164,065,964		
Loss on Sale of Intangible Assets	129,616,818	3,003		
Loss on Sale of Investment Assets	8,672,372,017	-		
Loss on Bond Redemption	-	111,596,301		
Loss on Valuation of Financial Derivatives	27,948,251,016	-		
Deduction of Revenues not Involving Cash Inflows	-138,002,871,616	-188,157,129,192		
Interest Revenues (Amortization of Present Value Discount Account)	116,243,850	131,341,591		
Gain on Foreign Currency Translation	26,277,042,437	51,204,108,228		
Gain on Sale of Short-Term Investment Securities	4,197,950	-		
Gain on Sale of Inventories	-	21,002,124		
Reversal of Loss on Valuation of Inventories	21,855,245,724	-		
Gain on Sale of Tangible Assets	8,670,952,072	14,381,676,508		
Gain on Sale of Intangible Assets	27,034,008	-		
Gain on Valuation of Financial Derivatives	7,686,062,734	83,734,559,711		
Reversal of Allowance for Doubtful Accounts	-	1,600,223,330		
Reversal of Negative Goodwill	1,153,293,300	1,153,293,300		
Gain on Valuation under Equity Method	35,672,751,282	9,348,960,431		
Gain on Sale of Investment Assets	35,137,771,835	26,581,963,969		
Reversal of Investment Asset Write-Offs	1,277,090,280	-		
Other Gain (Government Subsidies)	125,186,144	-		
4. Changes in Assets & Liabilities Resulting from Operating Activities	-162,304,178,670	-40,124,662,924		
Decrease (Increase) in Trade Receivables	-264,356,066,027	240,034,433,779		
Decrease (Increase) in Receivables	35,266,601,045	-40,625,829,288		
Decrease (Increase) in Accrued Income Receivable	-666,927,001	-1,722,683,883		
Decrease (Increase) in Advance Payments	1,572,332,421	11,389,344,211		
Decrease (Increase) in Prepaid Expenses	23,879,072,377	-16,555,256,870		
Decrease (Increase) in Income Tax Refund Receivables	2,109,440,242	-358,325,797		
Decrease (Increase) in Current Portion of Deferred Income Tax Assets	19,932,438,693	-24,649,964,055		
Decrease (Increase) in Other Quick Assets	2,885,250,070	-3,764,741,425		
Decrease (Increase) in Inventories	43,224,201,957	-214,343,367,462		

### STATEMENT OF CASH FLOWS

Description		2000 (Veer E7)		2009 (Veer EG
Description		<b>2009</b> (Year 57)		<b>2008</b> (Year 56
Decrease (Increase) in Other Non-Current Assets	-383,963,468		779,245,301	
Increase (Decrease) in Trade Payables	104,233,174,275		-18,316,040,735	
Increase (Decrease) in Non-Trade Payables	-44,874,045,743		-183,788,320	
Increase (Decrease) in Advance Receipts	33,561,803,005		881,879,217	
Increase (Decrease) in Unearned Revenues	3,379,875,940		-153,749,992	
Increase (Decrease) in Withholdings	15,169,401,053		-7,185,388,757	
Increase (Decrease) in Accrued Expenses	-3,851,792,575		13,008,475,152	
Increase (Decrease) in Deposits Received	1,295,955,898		2,318,058,701	
Increase of Unpaid Income Tax	7,903,129,825		-994,574,354	
Payment of Severance Benefits	-118,922,730,918		-10,863,871,017	
Decrease (Increase) in Contribution to National Pension Plan	762,052,540		62,420,900	
Decrease (Increase) in Deposits for Severance Benefits	44,722,187,692		-14,467,580,849	
Increase (Decrease) in Other Allowance	-270,265,315		-328,459,961	
Increase (Decrease) in Deferred Income Tax Liabilities	-68,875,304,656		45,915,102,580	
. Cash Flows from Investing Activities		1,007,243,582,034		-573,882,218,47
1. Cash Inflows from Investing Activities	1,392,672,242,272		380,620,798,027	
Decrease in Short-Term Financial Instruments	12,157,421,753		5,464,674,986	
Sale of Short-Term Investment Securities	5,061,711,919		3,279,228,202	
Decrease in Short-term Loans	17,348,160,214		20,135,519,334	
Decrease in Long-Term Financial Instruments	66,070,000		121,239,185	
Sale of Long-Term Investment Securities	263,491,459,629		4,998,019,128	
Decrease in Advances for Investment	2,410,822,131		134,312,859	
Sale of Securities under Equity Method	12,927,014,414		247,802,638,729	
Receipt of Dividends	590,147,080		4,081,504,330	
Decrease in Long-term Loans	31,744,343,157		20,023,659,430	
Decrease in Deposits Paid	82,031,948,891		30,594,578,648	
Sale of Other Investment Assets	2,354,422,047		-	
Sale of Land	31,787,188,247		33,061,270,387	
Sale of Buildings	1,479,972,026		3,204,266,224	
Sale of Structures	886,372,324		695,608,801	
Sale of Machinery & Equipment	359,519,190		826,524,616	
Sale of Vehicles & Transportation Equipment	1,127,222,995		587,223,238	
Sale of Tanks	223,609,521		457,090,209	
Sale of Ships	-		721,000,000	
Sale of Other Tangible Assets	2,121,231,280		409,937,319	
Sale of Construction in Progress	32,000,000		-	
Sale of Other Intangible Assets	152,464,206		-	
Sale of Goodwill	120,118,303		-	
Sale of Development Costs	1,004,882,641		-	
Receipt of Government Subsidies	-		1,103,823,428	
Cash Inflow from Transferring Business	899,965,961,933		-	
Cash Inflow from Merger	23,228,178,371		2,918,678,974	
2. Cash Outflows from Investing Activities	-385,428,660,238		-954,503,016,499	
Increase in Short-Term Financial Instruments	1,881,000,000		14,864,627,798	
Acquisition of Short-Term Investment Securities	-		5,897,733,164	
Increase in Short-Term Loans	2,587,500,000		21,920,895,068	
Increase in Long-Term Financial Instruments	9,288,076,010		1,312,848,309	
Acquisition of Long-Term Investment Securities	3,760,091,411		56,849,280,490	
Increase in Advances for Investment	4,658,482,833		1,327,008,983	
Increase in Long-Term Loans	31,659,367,132		55,353,118,000	
Acquisition of Securities under Equity Method	42,056,835,737		450,068,408,978	

Description		<b>2009</b> (Year 57)		<b>2008</b> (Year 56)
Increase in Deposits Paid	73,363,341,973		59,032,025,010	
Acquisition of Other Investment Assets	4,806,222,612		3,676,298,641	
Acquisition of Land	444,354,890		27,906,613,188	
Acquisition of Buildings	878,250,010		6,579,045,455	
Acquisition of Structures	2,192,217,440		4,895,075,377	
Acquisition of Machinery & Equipment	6,217,766,326		13,882,406,796	
Acquisition of Vehicles & Transportation Equipment	23,419,202,631		1,809,080,385	
Acquisition of Tanks	89,683,630		187,361,918	
Acquisition of Other Tangible Assets	12,106,301,349		19,648,568,428	
Acquisition of Construction in Progress	147,339,298,692		202,707,080,416	
Acquisition of Goodwill	3,231,155,557		4,447,877,546	
Acquisition of Development Costs	2,383,537,905		730,443,840	
Acquisition of Other Intangible Assets	31,000,006		452,700,000	
Consumption of Government Subsidies	234,974,094		954,518,709	
Cash Outflow for acquisition of Business	12,800,000,000		-	
III. Cash Flows from Financing Activities		-1,044,515,124,980		403,308,069,502
1. Cash Inflows from Financing Activities	1,408,137,547,283		3,308,822,433,553	
Short-term Borrowings	969,009,549,075		3,014,177,158,209	
Long-term Borrowings	180,156,498,208		186,607,822,504	
Bonds Borrowings	258,971,500,000		104,554,850,000	
Exercising of Stock Warrant	-		3,482,602,840	
2. Cash Outflows for Financing Activities	-2,452,652,672,263		-2,905,514,364,051	
Repayment of Short-term Borrowings	1,210,735,069,850		2,352,218,894,161	
Payment of Dividends	24,068,289,400		683,267,400	
Repayment of Current Portion of Long-term Debt	147,716,929,297		258,155,296,156	
Redemption of Bonds with Stock Warrants	-		642,510,335	
Repayment of Long-term Borrowings	1,061,523,577,865		5,607,997,910	
Capital Redemption of Redeemable Preferred Stock	-		288,188,250,000	
Acquisition of Treasury Stock	8,608,805,851		18,148,089	
IV.Increase in Cash (I+II+III)		197,049,397,679		205,568,521,168
V. Cash at the Beginning of Year		321,195,417,493		115,626,896,325
VI. Cash at the End of Year		518,244,815,172		321,195,417,493

### **CHINA** Harbin/ Shenyang **B** Dandong Tianjin Qingdao Yuanqu 👀 Zhangjiagang Pinghu China Ningbo Head Quarters Wuhan Chengdu • Hengyang • Taipei Qujing 🔵 Guangzhou Shantou Dongguan Hong Kong London Frankfurt EUROPE orlu . MIDDLE EAST O Seoul Tokyo Teheran SK networks **Global Head Quarters** Riyadh Dubai Jiddah Mumbai ASIA & THE PACIFIC AFRICA Ho Chi Minh City Kuala Lumpur Jakarta Indonesia' **Head Quarters** OCEANIA New South Wales Auckland Independent Entity Joint Entity Branch Office Plant Overseas Networks

- Entity (45): 27 in China, 18 in Non-China - Branch (19): 9 in China, 10 in Non-China

\* This map is provided to help the reader to understand our layout of global outposts. Overseas plants are not counted.

Considering customers, channels are marked rather than premises (mine, farm, etc).

## DOMESTIC AND OVERSEAS NETWORKS



### DOMESTIC NETWORKS

### A Global Business Company

### **Business Strategy Division**

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-2961 / Fax.82-70-7800-0082

### Resources Development BHQ Group

### Resources Development BHQ

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-2768 / Fax.82-70-7800-0056

### Ferro-Resources BHQ

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-2207 / Fax.82-70-7800-0082

### Energy Trading BHQ

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-2469 / Fax.82-70-7800-0105

### Chemical BHQ

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-2885 / Fax.82-70-7800-0090

### Steel BHQ

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-2567 / Fax.82-70-7800-0318

### **ICT Marketing Company**

### **Business Strategy Division**

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-3694 / Fax.82-70-7800-3427

### ICT Distribution BHQ

### Distribution Planning Division

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-3694 / Fax.82-2-774-3427

### Metropolitan Branch

198. Euliiro 2-ga. Jung-gu. Seoul Tel.82-70-7800-3726 / Fax.82-2-774-2110

### Busan Branch

36-7, Namcheon-dong, Suyeong-gu, Busan Tel.82-51-801-6023 / Fax.82-51-816-8301

### Daegu Branch

51, Dongin 2-ga, Jung-gu, Daegu Tel.82-53-251-8045 / Fax.82-53-424-9972

### Jungbu Branch

594, Tanbang-dong, Seo-gu, Daejeon Tel.82-42-525-0076 / Fax.82-42-488-7018

### Seobu Branch

1178-2, Chipyeong-dong, Seo-gu, Gwanaiu Tel.82-70-7800-6028 / Fax.82-62-383-3648

### B2B Solution BHQ

198, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-3444 / Fax.82-2-754-3073

### Mobile Platform BHQ

198, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-3579 / Fax.82-2-771-0210

### **Energy & Car Company**

### **Business Strategy Division**

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-1694 / Fax.82-70-7800-1689

### Energy Marketing BHQ

### Management Support Division

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-1799 / Fax.82-70-7800-1739

### Seoul Headquarters

71-9, Samsung-dong, Gangnam-gu, Tel.82-2-3349-7173 / Fax.82-2-3449-7160

### Seoul Dongbu Branch

71-9, Samsung-dong, Gangnam-gu, Seoul Tel.82-2-3449-7157 / Fax.82-2-3449-7540

### Seoul Seobu Branch

80-2, Yangpyeong-dong 3-ga, Yeongdeungpo-gu, Seoul Tel.82-2-2670-7510 / Fax.82-2-2670-7575

### Seoul Bukbu Branch

475, Uijeongbu-dong, Uijeongbu, Gyeonggi-do Tel.82-31-876-8200 / Fax.82-31-876-1907

### Gyeonggi Gangwon Headquarters

104-28, Yeonghwa-dong, Jangan-gu, Tel.82-31-250-3705 / Fax.82-31-250-3791

### Incheon Branch

884-5, Mansu 5-dong, Namdong-gu, Incheon Tel.82-32-460-7131 / Fax.82-32-460-7180

### Gyeonggi Jungbu Branch

104-28, Yeonghwa-dong, Jangan-gu, Suwon Tel.82-31-250-3717 / Fax.82-31-250-3792

### Gangwon Branch

85-15, Usan-dong, Wonju, Gangwon-do Tel.82-33-741-9966 / Fax.82-33-735-9690

### Chungcheong Honam Headquarters

1162, Dunsan 2-dong, Seogu, Daejeon Tel.82-42-480-6115 / Fax.82-43-483-4197

### Daejeon Branch

1162, Dunsan 2-dong, Seogu, Daejeon Tel.82-42-480-6156 / Fax.82-42-486-6937

### Chungcheong Branch

349-6, Uam-dong, Sangdang-gu, Cheongju, Chungcheongbuk-do Tel.82-43-251-7716 / Fax.82-42-259-8155

### Gwangju Jennam Branch

695-5, Jungheum-dong, Buk-gu, Gwangiu

Tel.82-62-519-3377 / Fax.82-62-527-6070

### Jeonbuk Branch

656-3, Seonosong-dong, Wansan-gu, Jeonju, Jeollanam-do Tel.82-63-259-1516 / Fax.82-63-272-2496

### Yeongnam Branch

830-136, Beomil 2-dong, Dong-gu, Tel.82-51-640-6544 / Fax.82-51-640-6619

### Busan Branch

830-136, Beomil 2-dong, Dong-gu, Tel.82-51-640-6611 / Fax.82-51-640-6662

### Gyeongnam Branch

308-1, Sanho-dong, Masan, Gyeongsangnam-do Tel.82-55-249-3636 / Fax.82-55-246-8077

### Daegu Branch

863, Manchon 3-dong, Suseong-gu, Tel.82-53-740-8093 / Fax.82-53-740-8099

### Gyeongbuk Branch

33-7, Sonjeong-dong, Gumi, Gveongsangbuk-do Tel.82-54-450-8014 / Fax.82-54-450-8099

### Speedmate BHO

### Speedmate BHQ

71-9, Samsung-dong, Gangnam-gu, Seoul Tel.02-82-000-0700 / Fax.82-2-2000-0829

### Auto Care Business Division

71-9, Samsung-dong, Gangnam-gu, Tel.82-2-2000-0700 / Fax.82-2-2000-0999

### Auto Marketing1 Business Division

71-9, Samsung-dong, Gangnam-gu, Seoul Tel.82-2-2000-0764 / Fax.82-2-2000-0928

### Auto Marketing2 Business Division

98-2, Bundang-dong, Bundang-gu, Seongnam, Gyeonggi-do Tel.82-31-776-7900 / Fax.82-31-776-7988

### Special Product BHQ

### Special Product BHQ

124-1, Mok 2-dong, Yangcheon-gu, Tel.82-2-2650-3119 / Fax.82-2-2650-3133

### SO Business Division

124-1, Mok 2-dong, Yangcheon-gu, Seoul Tel.82-2-2650-3015 / Fax.82-2-2650-3019

### **Prestige Marketing** Company

### **Business Strategy Division**

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-2528 / Fax.82-70-7800-2182

### Fashion BHQ

### Fashion BHQ

448-3, Seongnae-dong, Gangdong-gu,

Tel.82-70-7800-4831 / Fax.82-2-476-8166

### License Brand Business Division

448-3, Seongnae-dong, Gangdong-gu, Seoul Tel.82-70-7800-4787 / Fax.82-2-476-4391

Global Brand Business Division

### 448-3, Seongnae-dong, Gangdong-gu,

Tel.82-70-7800-4711 / Fax.82-2-476-8165

### Consumer Goods Platform BHQ

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-4248 / Fax.82-2-776-5957

199-15, Euljiro 2-ga, Jung-gu, Seoul Tel.82-70-7800-4856 / Fax.82-70-7800-2182

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### **OVERSEAS NETWORKS**

### Beijing

### Beijing Xinjincheng Co., Ltd.

SK Bldg 26F, No.6 jia, Jianguomenwai Avenue, Chaoyang District, Beijing 86-10-5929-7988

### SK networks CO., LTD. BEIJING OFFICE

23F, SK Tower, No.6 jia, Jianguomenwai Avenue, 100022 86-10-5971-2737(38)

### Shanghai

### SK networks (Shanghai) Co.,Ltd.

Room No. 2310, Shanghai International Trade Center, 2201 Yanan Road (W), Shanghai, China 86-21-6295-0088

### SK networks CO., LTD. SHANGHAI OFFICE

Room No. 2310, Shanghai International Trade Center, 2201 Yanan Road (W), Shanghai, China 86-21-6295-0088

### Shanghai Launch-SK Automobile

### Service Co., Ltd

3Floor, 77Jinan Rd, Pudong, Shanghai, China 86-21-5169-6099

### SK networks (Shanghai) Marketing Co.,

A-903, 500 Ruby Road (E), Shanghai, China 86-21-3209-3338

### Shenyang

### Shenyang SK Energy Co,. Ltd

Dongling Road 10, Dongling District, Shenyang, Liaoning Province, China 86-24-2281-4330

### Shenyang SK networks Energy Co,. Ltd

18/F Block A President Building, No.69 Heping North Avenue, Shenyang City, China 86-24-2281-4330

### SK Networks(China)Holdings Co., Ltd

18/F Block A President Building, No.69 Heping North Avenue, Shenyang City, China 86-24-2281-4330

### Shenyang SK networks Bus Terminal

Southstreet 63,heping district, shenyang, china 86-24-2281-4330

### SK networks Shenyang Office

Southstreet 63,heping district, shenyang, china 86-24-2281-4330

### SK (LiaoNing) Construction Co.,Ltd.

Sujiatun District, Shenyang City, China Lin Sheng Zhenlin Sheng warburg 86-24-3132-5651

### Dandong

### Dandong SK networks Energy Co., Ltd.

Dandong Border Economic Cooperation Zone No. 128, Binjiang Road, Sun Building, Room 2303, Block A 86-415-386-9999

### Dandong SK networks Logistics Co.,

Room 210, Multiple Building, jinquan road 3, Langtou Zone, Zhenxing district, Dandong, China 86-24-2281-4330

### Dandong SK networks Real Estate Co.,Ltd.

Room 202, Building 19, Block C, Border Economic Cooperation Zone, Dandong 86-24-2281-4330

### Daliar

### Dalian POSCO-CFM Coated Steel

1-4-5 Zhenpeng Industrial Area Dalian Economic & Technical Development Zone Dalian China 86-0411-8751-5080

### SK networks Co.,Ltd. DALIAN OFFICE

14th Floor, Senmao Bldg. 147 Zhong Shan Road Xiigang District, Dalian, China (116011) 86-411-8369-3300

### Zhangjiagang

### SK (ZHANGJIAGANG) METAL

PRODUCTS Co.,Ltd.
Room 1038, Guo Tai Times Plaza, No.65
Renmin(M) Road, Zhangjiagang, China
86-512-5671-9131

### ZHANGJIAGANG DONGBU HIGH TECHNOLOGY METAL PRODUCTS Co.,Ltd

Oigan Central Road, Economic Development Zone, Zhang Jiagang City Jiangsu, China 86-512-5695-1051

### Guangzhou

### SK (GZ Freezone) Co.,Ltd.

Room 2501-2502, Tianyu Bldg, Linhe Road 8, Tianhe District, China 86-20-8550-1045

### Pinghu

### POSK (Pinghu) Steel Processing Center Co.,Ltd

2222, Xingming Road, Economic Development Zone, Pinhu City, Zhejiang Province, China 314200 86-573-8522-3333

### Qujing

### Yunnan Jueying Mining Development Co..Ltd.

32/F, B Block, Yinhai Soho, Beijing Road, China 86-871-310-1933

### Ningbo

### Ningbo SK Zhenbang Chemical Co.,Ltd. Binhai Road, Hangzhou Bay New District Cixi City, Zhejiang Province, China 86-574-6307-0730

### Dongguan

### SK Steel (Dongguan) Co.,Ltd.

Chanshan Industrial Estate, Xiaokeng Village, Liaobu Town, Dongguan City, Guangdong Province, China 86-769-8111-2111

### Wuhan

### SK networks Co.,Ltd. WUHAN OFFICE

#1817 Tower 1, New World International Trade Center No.568 Jianshe Ave, Wuhan, China 86-27-8577-5842

### Shantou

### SK networks PS (Shantou) Co.,Ltd.

Huang Jin Wei Zhuchi Shantou Guangdong, China 515041 86-754-8881-7218

### Chengdu

### SK networks Co., Ltd. CHENGDU OFFICE

Room No.1906, Building A, Times Plaza, No.2, Zongfu Road, Chengdu,P.R.China 86-28-8665-2550

### Qingdao

### SK networks Co., Ltd. QINGDAO OFFICE

Room No. 1902, Huayin Tower, 5 Donghai Xi Road, Qingdao, China 266071 86-532-8387-4333

### Harbin

### SK networks Co.,Ltd. HARBIN OFFICE

Songlei Group Building 4F, 160 Zhongshan St., Dongli District, Harbin, China 86-451-8264-8505

### Yuangu

86-359-603-1978

### Northern Copper Industrial Co.,Ltd. Dongfengshan, Yuangu, Shanxi, China

\* Houma Smelter : Houma, Linfen, Shanxi, China

### Hengyang

### Hunanzhonghan Mining Co.,Ltd.

2Ho Haebangdaedo Hengyang, Hunan, China 86-734-881-6659

### Tianjin

### Tianjin Launch-SK Automobile Service

A-603, Shanggu Commercial Center, South Tianta St., Nankai District, Tianjin City, China 86-22-2341-7183(93)

### Hong Kong

### SK networks Hong Kong

Unit 6312, 63/F., The Center, 99 Queen's Road Central, Hong Kong 852-2154-7600

### SK OK STEEL COMPANY Ltd.

Suite 1602, Bangkok Bank Building,18 Bonham Strand West, Sheung Wan, Hong Kong 86-852-2851-1911

### Taipei

886-2-2718-3949

### SK networks Co., Ltd. TAIWAN OFFICE Nanking East Road, Sec 3, 287, 5th Floor, Room A. Taipei. Taiwan

### Tokyo

### SK networks Japan co., Ltd.

Orix Shimbashi Bldg.10F, 5-8-11 Shimbashi,Minato-Ku,Tokyo 105-0004, Japan

81-3-5403-7791

### Mumbai

### SK networks Co., Ltd. MUMBAI OFFICE

404, 5F, 36 TURNER ROAD, Turner Road, Bandra(W), Mumbai, 400-050, India +91-22-2645-4344

### Almaty

### Keregetas LLP

620 Office, 64/47 Bld., Zhibek Zholy str., Almaty, Republic of Kazakhstan 7-727-334-7900 \*\* Mining area : Republic of Kazakhstan, Karaganda oblast, Aktogaskii district 1. 47°10' n.l. - 73°45' e.l.; 3. 47°20' n.l. - 74°00' e.l.;

2. 47°20' n.l. - 73°45' e.l.; 4. 47°10' n.l. - 74°00' e.l.;

### Representative Office of "SK networks

Ave. Al-Farabi 7, BC "Nurly-tau", building "4A", 15th floor, office #73 Almaty,
Republic of Kazakhstan
7-727-311-0282

### Bailend LLP

P.O.Box 146, Road Town, Almaty, Republic of Kazakhstan 7-727-270-9660 \*\* Mining area : Republic of Kazakhstan, Eastern

latitude 50° 20'N and longitude 83° 41'El

Kazakhstan, Ust komenogorsk City

### Jakarta

### PT. SK networks (Indonesia)

Indonesia Stock exchange bldg. Tower I 26th, Suite 2603A Sudirman Central Business District Jl. Jend. Sudirman Kav. 52-53, Jakarta 12190, Indonesia 62-21-515-5688

### PT. Karya Bumi Baratama

UOB Plaza-Thamrin Nine 38th Floor JI.M.H. Thamrin Kav. 8-10 62-21-5290-0907 \*Mining area: JI. Lintas Sumatra km 04 Sarolangun Jambi

### **SUBSIDIARY COMPANIES**

### PT. SK networks Inni Joa Plantation

Indonesia Stock exchange bldg. Tower I 26th, Suite 2603A Sudirman Central Business District Jl. Jend. Sudirman Kav. 52-53, Jakarta 12190, Indonesia 62-21-515-5688

\* Plantation area:

JL. Kodeco Km 65 Tanah Bumbu Regency South Kalimantan Province Indonesia

### PT. SK-Keris

Desa, Cihuni, RT, 002 RW04, Kec, Legok, Tangerang, 15820, Jawa, Barat 62-21-537-0072

### Kuala Lumpur

### SK Networks Co., Ltd. KUALA LUMPUR

Suite No. 1409, Kenanga International, Jalan Sultan Ismail, 50250, Kuala Lumpur, Malaysia 60-3-2161-0911

### Hochiminh

### SK networks Co., Ltd. HOCHIMINH

8/F Diamond Plaza 34 Le Duan St., Sist.1, HCMC, Vietnam 84-8-3823-1397

### London

### Springfield Wine Co. Ltd.

19-20 Grosvenor Street, London, W1K 4QH 44-20-7499-0956

### Corlu

### Daiyang - SK networks metal

Avrupa Serbest Bolgesl 115 Ada 2ve 3 Parsel Corlu Tekirdag,Turkey 90-282-691-1078

### Praha

### SK networks Deutschland GmbH, Praha

Rybna 682/14, 11005 Praha 1, Stare Mesto 49-69-669-00124

### Frankfurt

49-69-669-00124

### SK networks Deutschland GmbH Lyoner Street 36, 60528 Frankfurt, Germany

### Dubai

### SK networks Middle East FZE

Office No. EM01543, P.O.Box 50680, Jebel Ali, Dubai, U.A.E. 971-4-361-5186

### SK networks Co., Ltd. DUBAI OFFICE

Suite No. 210 Al-Khaimah Bldg., P.O.Box 50680, Deira, Dubai, U.A.E. 971-4-295-4184

### Riyadl

### SK networks Co., Ltd. RIYADH OFFICE

Al-Akariyah Bldg 3 (Room 426) P.O. Box 19490 Riyadh Saudi Arabia 996-1-460-0356

### Jiddah

### SK networks Co., Ltd. JIDDAH OFFICE

Room 703, Al Shuheili Bldg., P.O. Box 1077, Jeddah 21431, Saudi Arabia 966-1-460-0356(7)

### Teheran

### SK networks Co., Ltd. TEHERAN OFFICE

3rd FL, #141, After East Atefi St., Afriqa Ave., Tehran, Iran 98-21-2202-8093~4

### **New York**

### Obzee N.Y Inc.

535 Broadway, 2nd Floor, New York, NY 10012

### Los Angeles

### SKC Inc

Los Angeles Branch 12750 Center Court Dr, Ste#400 Cerritos, CA 90703 1-562-207-1182

### Sau Paulo

### SK networks Do Brazil, Ltda.

Av. das Nacoes Unidas, 12.399, 10th floor,105-A Brooklin Paulista, Sao Paulo, SP, Brazil Zip Code 04578-000

### Santa Rosalia

### Korean Boleo Corporation, Sociedad Anonima de Capital Variable

Luz Savinon No.205 Colonia del Valle Mexico, D.F. C.P. 03100, Mexico 52-604-685-2323

\*\* Mining area :
Av. De Las Floes #13 Col. Mesa Mexico
2390, Santa Rosalia. B.C.S
615, 1572, 190

### Sydney

### SK Steel Australia Pty Ltd.

15 Wonderland Dr Easter Creek NSW 2766, Australia 61-2-8882-1016

### SK networks Steel Australia Pty Ltd.

15 Wonderland Dr Easter Creek NSW 2766, Australia 61-2-8882-1012

### Wyong Areas Coal Joint Venture

25 Bryant Drive Tuggerah, NSW 2259, Australia 61-2-4352-7500

### Auckland

### KIWI Steel NZ Ltd.

12 Hautu Dr, Wiri, Manukau city, Auckland, New Zealand 64-9-277-2715

### SK Networks Service

Mobile phone A/S and network maintenance and repair

12th floor, MIES Building, 21-1, Seosomun-dong, Jung-gu, Seoul Tel. 82-70-7805-2045

### MRO Korea Co., Ltd.

Domestic distribution of MRO materials, electronic procurement and system consulting

686-44, Sindaebang 1-dong, Dongjak-gu, Seoul Tel.82-2-2104-4900

### WS Trading

Importing and wholesale of wine as a subsidiary of SK Networks

3rd floor, Daeil Building, 18, Namdaemun-ro 1-ga, Jung-gu, Seoul Tel. 82-70-7880-5403

### iPlatform

Internet-based business and contents syndication mainly with "Pullbbang.com", an entertainment portal

Flat 604-2, Ace Techno Tower Building #1, 197-17, Guro 3-dong, Guro-gu, Seoul Tel. 82-70-7829-8080

### **AFFILIATED COMPANIES**

### **SK Corporation**

www.sk.co.kr

Energy/Chemical Area

Telecommunication Area

Trading/Service Area

SK Energy

www.skenergy.com

www.sktelecom.com

Information &

SK Telecom S

SK E&C www.skec.co.kr

SK C&C

www.skcc.co.kr

SK Shipping

SK Lubricants
www.sklubricants.com

SK Chemicals
www.skchemicals.com

**SK Broadband**www.skbroadband.com

SK Securities

www.skshipping.com

www.priden.com

SKC

www.skc.co.kr

SK Telink www.sktelink.com

SK Marketing & Company

www.skmnc.com

SK E&S

www.skens.com

SK Communications
http://corp.nate.com

SK Gas

www.skgas.co.kr

SK Telesys

www.sktelesys.com

### **CORPORATE HISTORY**

1953. 04	Sunkyoung Textile Co. was founded (President : Jong-Kun Chey)
1967. 05	Introduced 'Georgette', Korea's first polyester product, to the market
1973. 11	Chairman Jong-Hyun Chey was inaugurated
1976. 01	Merged Sunil Textiles Co., Ltd. and changed company name to Sunkyoung Co., Ltd.
1976. 11	Designated as a General Trading Company
1976. 11	Awarded for earning 100 million USD in exports
1977. 06	IPO and listing on the Korean Stock Exchange
1980. 12	Acquired Korea National Oil Corporation
1990. 05	Launched school uniform business (brand name : SMART)
1995. 07	The number of SK gas stations exceeded 3,000
1996. 09	The number of mobile telecommunications outlets exceeded 1,000
1998. 01	Changed CI to SK Global (SK Sangsa)
1999. 02	Merged 'Speedmate'
1999. 12	Merged with SK Distribution Co., Ltd.
2000. 07	Merged with SK Energy sales and changed company name to SK Global Co.,Ltd.
2003. 08	Launched a premium casual brand 'Tommy Hilfiger'
2003. 10	Changed CI to SK networks
2005. 09	Speedmate advanced into China and opened first shop in Shanghai
2005. 09	Founded a holding company in China
2006. 11	The sales of mobile phone terminals exceeded 50 million sets
2007. 11	Acquired Obzee Co., Ltd.
2008. 01	Introduced CIC (Company in Company) system
2008. 05	Acquired equity of Northern Copper Industrials in China
2008. 12	SK networks' annual exports exceeded 10 billion USD
2009. 01	Chang-Kyu Lee was inaugurated as the 10th president
2009. 09	Introduction of the GHQ System and Opening of the China HQ and Indonesia HQ
2009. 11	Declaration of Vision 2020
2009. 12	Acquisition of Walker Hill Co., Ltd.

For customers' happiness, We prepare for the future

This annual report has been prepared to aid our investors in regards to understanding our current company status, and it bears no relation with the half-yearly or quarterly report required by the Capital Market and Financial Investment Business Act or other related laws. In addition, the annual report is not prepared for the application for shares, any public offering or other trading of the company's stocks, so please use the information presented here as simply reference material to aid your judgment as to whether to invest. Some of the content of this annual report has been made on the basis of predictions on the future market situation and regulatory environment, and may change be subject to change. In addition, these predictions for our company's future profits and growth may differ from actual results.